



Budget Notebook
FY 2024-2025

Department of Juvenile Justice Budget Notebook

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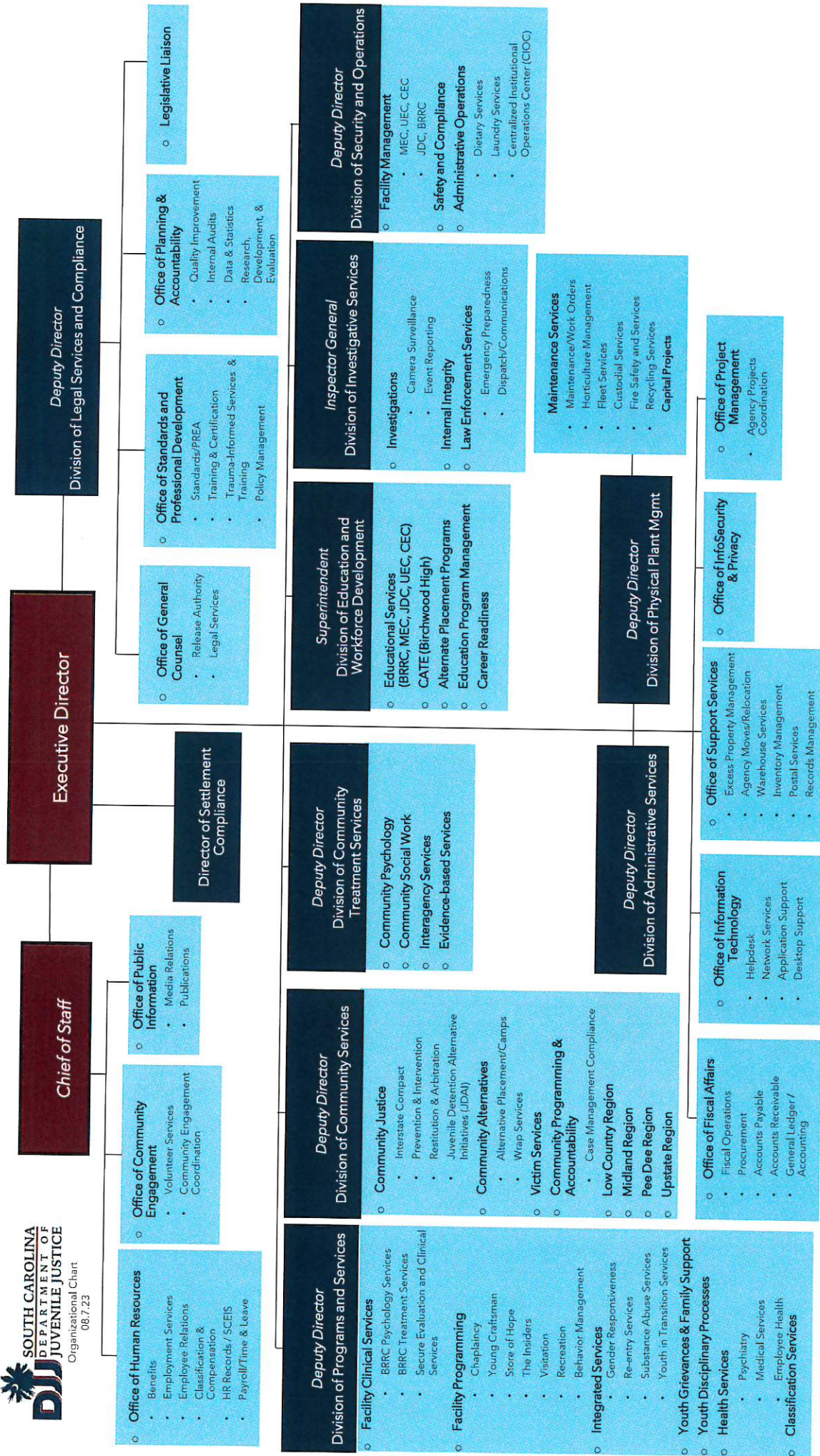
Tab 8: Agency Powerpoint

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Department of Juvenile Justice Attendees

1. Eden Hendrick, Executive Director
edenhendrick@djj.sc.gov
p. 803-896-5940
c. 803-394-1903
2. Kenzie Riddle, Legislative Liaison
elizabethmriddle@djj.sc.gov
p. 803-896-4293
c. 803-351-2381
3. Josh Brantley, Department of Administrative, Senior Financial Analyst
josh.brandtley@admin.sc.gov
p. 803-737-1747
4. April Walling, Department of Administrative
april.walling@admin.sc.gov
p. 803-360-4085



Department of Juvenile Justice Budget Request FY 24-25

Priority #1: Community Services Salary Increase-Recurring \$4,000,000

-DJJ has 43 county offices that provide intake, probation, and parole services to youth. This request would allow the agency to increase the salaries for the community service staff. This includes case workers, administrative staff, psychologists, client advocates, maintenance, and to currently fund the unfunded FTE's.

Priority #2: Worker's Compensation, IRF Increase, and Vehicle Rotation-Recurring \$3,350,000

-DJJ is considered a "high risk" business under the State Accident Fund because of the large number of employees that are exposed to daily risk. The agency is requesting \$2,400,000 for worker's compensation.

-The request is to fund additional property and tort insurance premiums administered by the IRF. The request is \$200,000.

-In collaboration with State Fleet, and assistance from DPS fleet division, DJJ needs to develop a six-year vehicle rotation. The request is \$750,000, which would all for DJJ to purchase 14 new vehicles per year.

Priority #3: Cyber Security Remediation and IT Operational Assessment-Non-Recurring \$6,000,000

-DJJ worked with DOA and Soteria to develop a roadmap to upgrade DJJ IT systems to meet security standards and best practices. The agency is requesting \$3,000,000 for cybersecurity remediation.

-DJJ is asking for \$3,000,000 for an IT operational assessment to be done. The full assessment would determine a strategic and tactical path forward to meet the demands of staff and youth population and development of RFP to create one functioning system for the whole agency.

Priority #4: TBD Non-Recurring for Implementation of Facility Master Plan

-DJJ is in the process of working with TreanorHL to develop a Facilities Master Plan.

-Preliminary findings would require \$140-\$155 million in additional capital projects to address deferred maintenance and living space modernization in the midlands facilities over the next 10 years.

Priority #5: Community and Secure Alternative Placements-Recurring \$2,500,000

-DJJ pays and contracts per bed to ensure bed space is available for our population. An increase of \$1,000,000 would allow the agency to offer comparable rates to DSS and allow DJJ to access a competitive community-based residential program for the youth as an alternative to detention.

-DJJ is requesting \$500,000 to allow for out of state secure placements, similar to what adult corrections has with interstate compacts.

-Currently DJJ is in a multi-year contract with AMIKids, Generations Alternatives Program and Abraxas Youth and Family Services to operate marine and wilderness camps. As part of the contract, providers may request an increase based on the Consumer Price Index (CPI). The agency projects an average of 6% for all locations. The request is \$1,000,000 to help cover those costs.

Priority #6: IT Shared Services-Recurring \$800,000

-DJJ is requesting \$800,000 per year to cover current shared services IT expenses and the potential to need to expand those services as security and IT organization analysis occurs.

Priority #7: Teen-After School Centers Increase-Recurring \$420,000

-DJJ partners with 42 Teen After-School Centers (TASC) across the state. The program has been shown to reduce recidivism, lessen absences, and out of school suspensions, and improve performance and grade point averages. DJJ

currently gives each site \$20,000 per year and served 4,742 youth last year. DJJ would like to increase the amount to \$30,000 per site to allow the stie to increase the numbers of youth they serve.

Provisos:

Delete-This proviso is no longer needed.

~~**67.13.** — (DJJ: Early Release Authorization) In order to avoid unconstitutional levels of overcrowding and other unconstitutional conditions from occurring in facilities operated by the department and in residential programs operated for the department, the number of children housed in residential placements (either committed to the custody of the Department of Juvenile Justice or who are under the department's supervision) shall not exceed the number of beds available to the department to house them. Should appropriation reductions necessitate that the department close any additional facility, program, or housing unit it operates, or to be unable to fund any additional residential program operated for its benefit, the department is authorized and empowered to release from its residential placements sufficient numbers of children committed to its custody or supervision for a status offense, a misdemeanor offense, other than Assault and Battery of a High and Aggravated Nature and Assault with Intent to Kill, or for violation of probation/contempt of a status offense or a misdemeanor offense, other than Assault and Battery of a High and Aggravated Nature and Assault with Intent to Kill, so that the number of children in its custody or under its supervision and placed in these residential placements does not exceed the number of housing units/beds available to properly house those children. No child adjudicated delinquent for a violent crime as defined in Section 16-1-60 of the 1976 Code, a felony offense as defined in Section 16-1-90 of the 1976 Code, or a sexual offense shall be released pursuant to this proviso.~~

New-Pursuant to proviso 118.19, DJJ was to fund \$4,000,000 for project management. This new proviso would allow the agency to use those funds for renovations at the Broad River Road Complex.

67.pa (DJJ: Proviso Allocations) The Department of Juvenile Justice is authorized to transfer funds from fiscal year 23-24, proviso 118.19 from project management (51)(f) to Broad River Road Complex Renovations (51)(a).

Agency Name:	Department Of Juvenile Justice		
Agency Code:	N120	Section:	67



Fiscal Year FY 2024-2025

Agency Budget Plan

FORM A - BUDGET PLAN SUMMARY

**OPERATING
REQUESTS**

(FORM B1)

For FY 2024-2025, my agency is (mark "X"):

- | | |
|-------------------------------------|---|
| <input checked="" type="checkbox"/> | Requesting General Fund Appropriations. |
| <input type="checkbox"/> | Requesting Federal/Other Authorization. |
| <input type="checkbox"/> | Not requesting any changes. |

**NON-RECURRING
REQUESTS**

(FORM B2)

For FY 2024-2025, my agency is (mark "X"):

- | | |
|-------------------------------------|---|
| <input checked="" type="checkbox"/> | Requesting Non-Recurring Appropriations. |
| <input type="checkbox"/> | Requesting Non-Recurring Federal/Other Authorization. |
| <input type="checkbox"/> | Not requesting any changes. |

**CAPITAL
REQUESTS**

(FORM C)

For FY 2024-2025, my agency is (mark "X"):

- | | |
|-------------------------------------|--|
| <input checked="" type="checkbox"/> | Requesting funding for Capital Projects. |
| <input type="checkbox"/> | Not requesting any changes. |

PROVISOS

(FORM D)

For FY 2024-2025, my agency is (mark "X"):

- | | |
|-------------------------------------|---|
| <input checked="" type="checkbox"/> | Requesting a new proviso and/or substantive changes to existing provisos. |
| <input type="checkbox"/> | Only requesting technical proviso changes (such as date references). |
| <input type="checkbox"/> | Not requesting any proviso changes. |

Please identify your agency's preferred contacts for this year's budget process.

**PRIMARY
CONTACT:
SECONDARY
CONTACT:**

<u>Name</u>	<u>Phone</u>	<u>Email</u>
Josh Brantley	(803) 737-1747	josh.brantley@admin.sc.gov
Kenzie Riddle	(803) 896-4293	elizabethmmiddle@djj.sc.gov

I have reviewed and approved the enclosed FY 2024-2025 Agency Budget Plan, which is complete and accurate to the extent of my knowledge.

SIGN/DATE:

**TYPE/PRINT
NAME:**

Agency Director

Board or Commission Chair

This form must be signed by the agency head – not a delegate.

Agency Name:	Department Of Juvenile Justice
Agency Code:	N120
Section:	67

BUDGET REQUESTS			FUNDING					FTES				
Priority	Request Type	Request Title	State	Federal	Earmarked	Restricted	Total	State	Federal	Earmarked	Restricted	Total
1	B1 - Recurring	Community Services Salary Increase	4,000,000	0	0	0	4,000,000	0.00	0.00	0.00	0.00	0.00
2	B1 - Recurring	Worker's Compensation, Insurance Reserve Fund Increase, and Vehicle Rotation	3,350,000	0	0	0	3,350,000	0.00	0.00	0.00	0.00	0.00
3	B2 - Non-Recurring	Cyber Security Remediation and IT Operational Assessment	6,000,000	0	0	0	6,000,000	0.00	0.00	0.00	0.00	0.00
4	C - Capital	CPIP	13,000,000	0	0	0	13,000,000	0.00	0.00	0.00	0.00	0.00
5	B1 - Recurring	Community and Secure Alternative Placements	2,500,000	0	0	0	2,500,000	0.00	0.00	0.00	0.00	0.00
6	B1 - Recurring	IT Shared Services	800,000	0	0	0	800,000	0.00	0.00	0.00	0.00	0.00
7	B1 - Recurring	Teen After-School Centers Increase	420,000	0	0	0	420,000	0.00	0.00	0.00	0.00	0.00
TOTALS			35,379,132	0	0	0	35,379,132	0.00	0.00	0.00	0.00	0.00

Agency Name:

Department Of Juvenile Justice

Agency Code:

N120

Section:

67

FORM B1 – RECURRING OPERATING REQUEST**AGENCY
PRIORITY**

1

*Provide the Agency Priority Ranking from the Executive Summary.***TITLE**

Community Services Salary Increase

*Provide a brief, descriptive title for this request.***AMOUNT**

General: \$4,000,000

Federal: \$0

Other: \$0

Total: \$4,000,000

*What is the net change in requested appropriations for FY 2024-2025? This amount should correspond to the total for all funding sources on the Executive Summary.***NEW POSITIONS**

0.00

*Please provide the total number of new positions needed for this request.***FACTORS
ASSOCIATED
WITH THE
REQUEST**

Mark "X" for all that apply:

- | | |
|-------------------------------------|---|
| <input checked="" type="checkbox"/> | Change in cost of providing current services to existing program audience |
| <input type="checkbox"/> | Change in case load/enrollment under existing program guidelines |
| <input type="checkbox"/> | Non-mandated change in eligibility/enrollment for existing program |
| <input type="checkbox"/> | Non-mandated program change in service levels or areas |
| <input checked="" type="checkbox"/> | Proposed establishment of a new program or initiative |
| <input type="checkbox"/> | Loss of federal or other external financial support for existing program |
| <input type="checkbox"/> | Exhaustion of fund balances previously used to support program |
| <input type="checkbox"/> | IT Technology/Security related |
| <input type="checkbox"/> | Consulted DTO during development |
| <input type="checkbox"/> | Related to a Non-Recurring request – If so, Priority # |

**STATEWIDE
ENTERPRISE
STRATEGIC
OBJECTIVES**

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:

- | | |
|-------------------------------------|--|
| <input type="checkbox"/> | Education, Training, and Human Development |
| <input type="checkbox"/> | Healthy and Safe Families |
| <input checked="" type="checkbox"/> | Maintaining Safety, Integrity, and Security |
| <input type="checkbox"/> | Public Infrastructure and Economic Development |
| <input type="checkbox"/> | Government and Citizens |

**ACCOUNTABILITY
OF FUNDS**

Goal 4: Improve utilization and impact of facility and community treatment services.

*What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?***RECIPIENTS OF**

Community Services Division

FUNDS

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

Community Services staff who work for the South Carolina Department of Juvenile Justice ("SCDJJ") are an essential component to the agency's mission. The SCDJJ has 43 county offices that provide intake, probation, and parole services to youth. From Fiscal Year 2017 through 2021, the agency received on average 12,000 referrals. The Community Services staff does most of the work associated with these referrals, including electronic monitoring, risk assessment, case management, and appearing in court to provide recommendations. They also collect records and maintain contact with youth, even when they are in a secure facility or alternative placement. Without effective Community Services staff both front end and back-end services, the number of youths at secure facilities will increase.

The agency is grateful to the General Assembly for implementing salary increases for our law enforcement and correctional staff over the past two fiscal years. The staff in the Community Services Division, however, are not certified law enforcement, and therefore were not part of those salary plans. To retain current staff and recruit qualified applicants, these positions' salaries must be competitive with similar positions in other state agencies and the private sector. The requested salary increases would allow SCDJJ to continue to provide effective preventive and reentry services. Currently, all county directors are paid equally. We propose the creation of small, medium, and large categories to allow us to align the county directors' salary based on the number of staff supervised and the number of referrals received. Additionally, Administrative Assistants play a vital role in county offices. Not only are they responsible for the numerous administrative functions, but they also interact with the youth and their families, gather information, and input essential information. These positions are difficult to recruit because of the low salary and varied locations. We propose reclassing these Administrative Assistants to include recognition for the direct involvement they have with the entire juvenile justice process. This reclassification would not only increase their salary, but also create an entry level position in a career path with the Community Services Division.

In the Community Services Division, the counties are divided into four regions managed by four Regional Administrators that report directly to the Deputy Director. Our request includes increases to Regional Administrators' salaries to address compression issues and to allow us to be competitive with Regional Administrators in other agencies. The number of youth and families involved with multiple state agencies has increased. To address this, the agency uses special needs coordinators to facilitate interagency communication and collaboration. These are critical positions that require a unique skill set to understand multiple state agencies and court processes. Several stakeholders, including advocacy groups and judges, have commented that using special needs coordinators is the most effective way to bring together multiple child-serving agencies. Other state agencies have come to rely on SCDJJ to provide these services. Our request includes increases for these positions.

A unique feature of South Carolina's Juvenile Justice system is the statutory requirement that SCDJJ produce a comprehensive psychological evaluation to Family Court before a youth's dispositional hearing. This evaluation provides essential information to the Court and allows the agency to create individualized treatment plans. This requires the agency to employ competent psychologists to conduct these evaluations in various locations across the state. The psychologist position has been considered a "critical need" area for the past several years because of the difficulty in recruiting psychologists to the agency. Since the Raise the Age legislation was implemented in July 2019, the workload on psychologists has grown due to the dramatic increase in waiver evaluations. In Fiscal Year 2019, the agency completed eight waiver evaluations. As of July 2023, there were 55 youth detained either awaiting waiver evaluations or waiver court hearings. These cases are often more complicated and require more preparation, and time to complete. Raise the Age was implemented without providing any additional funding. Vacancies in psychologists' positions can cause lengthy delays to the entire juvenile justice system and can cause the court to not have the information it needs. It is imperative that the agency be able to recruit and retain qualified psychologists. We are requesting funding increases for our psychologist positions.

Since the implementation of Raise the Age, the agency has been serving older youth and serving them longer. The agency's physical plant was not designed to house this type of juvenile. The direct care staffing shortages and poor physical plant conditions have forced maintenance staff to dedicate most of their time to responding to emergency situations. There has not been the opportunity for staff to work on

JUSTIFICATION OF REQUEST

planned, preventive, predictive, and/or deferred maintenance projects. It is also difficult to retain and recruit licensed professional maintenance staff to work in a secure juvenile facility. In Fiscal Year 2023, the agency entered an emergency supplemental maintenance contract to support the current maintenance staff. It would be more cost effective to increase maintenance positions' salaries to compensate for the working environment. Not only would an effective maintenance staff eliminate the immediate cost of the emergency contract, but there will also be future savings by being able to better maintain the facilities, buildings, and grounds.

Budget Request Amounts:

Case Workers	\$2,260,911	237
Administrative Staff	\$145,701	37
Psychologist	\$742,783	23
Client Advocate	\$11,395	6
Maintenance	\$407,531	24
Vacancy	\$449,280	40
Total	\$4,017,601	367

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Department Of Juvenile Justice		
Agency Code:	N120	Section:	67

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY

2

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Worker's Compensation, Insurance Reserve Fund Increase, and Vehicle Rotation

Provide a brief, descriptive title for this request.

AMOUNT

General: \$3,350,000

Federal: \$0

Other: \$0

Total: \$3,350,000

What is the net change in requested appropriations for FY 2024-2025? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS

0.00

Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:

- | | |
|-------------------------------------|---|
| <input checked="" type="checkbox"/> | Change in cost of providing current services to existing program audience |
| <input type="checkbox"/> | Change in case load/enrollment under existing program guidelines |
| <input type="checkbox"/> | Non-mandated change in eligibility/enrollment for existing program |
| <input type="checkbox"/> | Non-mandated program change in service levels or areas |
| <input type="checkbox"/> | Proposed establishment of a new program or initiative |
| <input type="checkbox"/> | Loss of federal or other external financial support for existing program |
| <input type="checkbox"/> | Exhaustion of fund balances previously used to support program |
| <input type="checkbox"/> | IT Technology/Security related |
| <input type="checkbox"/> | Consulted DTO during development |
| <input type="checkbox"/> | Related to a Non-Recurring request – If so, Priority # |

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:

- | | |
|-------------------------------------|--|
| <input type="checkbox"/> | Education, Training, and Human Development |
| <input type="checkbox"/> | Healthy and Safe Families |
| <input checked="" type="checkbox"/> | Maintaining Safety, Integrity, and Security |
| <input type="checkbox"/> | Public Infrastructure and Economic Development |
| <input type="checkbox"/> | Government and Citizens |

ACCOUNTABILITY OF FUNDS

Goal 2: Accelerate physical plant improvements to enhance safety and to provide additional enrichment opportunities for youth.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF FUNDS

The funds will primarily be received by State Accident Fund, Insurance Reserve Fund and state contracted vendors. If no state contracted vendor is available, vehicles will be purchased using a competitive bidding process.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

Worker's Compensation: \$2,400,000

The State Accident Fund's premium calculation is based on the previous 3 years. In the past and as recent as 2021 the agency had unfavorable worker's compensation practices that contributed to the increasing premiums over the past 3 years. Furthermore, DJJ is considered a "high risk" business under the State Accident Fund because of the large number of employees that are exposed to daily risk. This adds an additional \$4 million to our premium, as compared to other state agencies who do not have most employees categorized as high risk. Due to the severe staffing shortages, Raise the Age legislation and overcrowding at the detention center, the number of employees exposed and experiencing risks has increased. The agency is starting to increase staff in those critical positions in high risk areas resulting in higher premiums. The agency is taking many proactive steps to decrease the worker's compensation claims by collaborating with State Accident Fund and ensuring that all of the employees are appropriately categorized. The agency is requesting \$2,400,000 for worker's compensation.

Worker's Compensation 3 Year History			
	2022	2023	2024
Total Yearly	\$2,115,721	\$4,142,459	\$6,177,442
% Year Over Year Change		96%	49%

Insurance Reserve Fund Increase: \$200,000

The request is to fund additional property and tort insurance premiums administered by the Insurance Reserve Fund.

Insurance Reserve Fund 3 Year History			
	2022	2023	2024
Total Yearly	\$1,202,726	\$1,244,167	\$1,307,521
% Year Over		3%	5%

Vehicle Rotation: \$750,000

Based on collaboration with the State Fleet and assistance for the Department of Public Safety fleet division, the agency needs to develop a 6-year rotation of agency vehicles to be the most efficient and cost-saving option. DJJ would like to implement a plan by requesting \$750,000 in recurring funds, which would provide 14 new vehicles per year. This would put DJJ on a 6.5-7-year rotation based on today's current vehicles owned and operated. All vehicles are primarily used behind the secured facility and recommended by State Fleet to be owned due to risk of damage.

For DJJ to create a safe and secure environment for our youth and staff, this equipment is necessary. If additional funds are not allotted for purchase of these vehicles, the agency would not be able to achieve recommended rotation schedule.

Vehicles	Qty	Unit Cost	Extended Cost
IG	8	50,000.00	400,000.00
Maint	3	50,000.00	150,000.00
Security	2	85,000.00	170,000.00
Programs	1	30,000.00	30,000.00
Total Rotation	14		750,000.00

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested,

JUSTIFICATION OF REQUEST

explain why existing vacancies are not sufficient.

Agency Name:	Department Of Juvenile Justice		
Agency Code:	N120	Section:	67

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY

5

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Community and Secure Alternative Placements

Provide a brief, descriptive title for this request.

AMOUNT

General: \$2,500,000

Federal: \$0

Other: \$0

Total: \$2,500,000

What is the net change in requested appropriations for FY 2024-2025? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS

0.00

Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:

- | | |
|-------------------------------------|---|
| <input checked="" type="checkbox"/> | Change in cost of providing current services to existing program audience |
| <input type="checkbox"/> | Change in case load/enrollment under existing program guidelines |
| <input type="checkbox"/> | Non-mandated change in eligibility/enrollment for existing program |
| <input type="checkbox"/> | Non-mandated program change in service levels or areas |
| <input type="checkbox"/> | Proposed establishment of a new program or initiative |
| <input type="checkbox"/> | Loss of federal or other external financial support for existing program |
| <input type="checkbox"/> | Exhaustion of fund balances previously used to support program |
| <input type="checkbox"/> | IT Technology/Security related |
| <input type="checkbox"/> | Consulted DTO during development |
| <input type="checkbox"/> | Related to a Non-Recurring request – If so, Priority # |

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:

- | | |
|-------------------------------------|--|
| <input type="checkbox"/> | Education, Training, and Human Development |
| <input checked="" type="checkbox"/> | Healthy and Safe Families |
| <input type="checkbox"/> | Maintaining Safety, Integrity, and Security |
| <input type="checkbox"/> | Public Infrastructure and Economic Development |
| <input type="checkbox"/> | Government and Citizens |

ACCOUNTABILITY OF FUNDS

Goal 4: Improve utilization and impact of facility and community treatment services.

Strategy 4.1: Monitor and improve clinical documentation.

Strategy 4.2: Create and utilize customized comprehensive "success plans" that follow youth throughout the system.

Strategy 4.3: Use data to track the effectiveness of treatment services

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF FUNDS

Contractors and vendors utilizing the competitive or emergency process.

Division of Community Services, Division of Security and Operations, Division of Programs and Services.

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

Multi-Agency Bed Rate Increase: \$1,000,000

The Multi-agency solicitation is being rebid in the Fall of 2023. A 5% rate increase will be awarded in 2023. However, these rates are unfunded and fall short of rates offered by the Department of Social Services (DSS). Providing an increase in rates will allow DJJ to access a competitive community-based residential programming for youth as an alternative to detention, secure evaluation, or commitment. DJJ would like to offer comparable rates to DSS. An increase of \$1,000,000 would cover the financial impact on the agency.

Increase Rates for Multi-Agency Providers		
	DJJ Per Day Rate	DSS Per Day Rate
External Intensive	\$204	\$221
Intermediate	\$118	\$138

Out of State Secure Placement: \$500,000

DJJ is in the process of exploring the possibility of giving youth the opportunity to be placed in out of state secure facilities. There are several youth due to community or gang conflicts that cannot be safely housed within the agency's facilities. The agency has entered into a contract with Rites of Passages, a private company that operates multilevel juvenile facilities across the country. Specifically, the agency is interested in placing youth at a secure facility in Texas. Currently the negotiated daily rate for this facility is \$380 per day/per youth plus transportation and medical costs. The agency is projecting \$500,000 for this service.

Increase Rates for Camps: \$1,000,000

DJJ is currently in a multi-year contract with AMIKids, Generations Alternative Program and Abraxas Youth and Family Services to operate marine and wilderness camps for only DJJ involved youth on DJJ owned land. Both AMIKids and Abraxas are national companies and leaders in the field of providing residential treatment for at-risk youth. Generations is the only residential provider in South Carolina specializing in therapeutic intervention of youth charged with a sexual offense. These locations serve as an alternative to detention, secure evaluation, and commitment, giving youth the opportunity for rehabilitation other than in a secure facility. As part of this contract, providers may request an increase based on the Consumer Price Index (CPI) for all urban consumers. It is up to the providers to make these requests prior to the close of each contract year. Because the CPI rate changes monthly it is difficult to forecast. However, based on prior years, the agency projects the request will be an average of 6% for all locations. This will cost approximately \$1,000,000. In FY2022 AMIKids received a 5% increase. Abraxas was awarded a 6% increase in FY 2022 and 2% in FY 2023. Generations has not formally requested an increase, however, has expressed the desire to do so in the next cycle.

Even those these terms have been included in this contract for many years, the agency never had dedicated funds to cover these potential increases. The agency relies on cutting other community-based prevention funding to cover such increases. Even with the yearly increases, the amount of these contracts is still significantly below what these providers receive in other states. It is essential that SCDJJ continue to have these placements options for youth as an alternative option to secure incarceration.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

**JUSTIFICATION
OF REQUEST**

Agency Name:	Department Of Juvenile Justice		
Agency Code:	N120	Section:	67

FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY

6

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

IT Shared Services

Provide a brief, descriptive title for this request.

AMOUNT

General: \$800,000

Federal: \$0

Other: \$0

Total: \$800,000

What is the net change in requested appropriations for FY 2024-2025? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS

0.00

Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:

- ☐ Change in cost of providing current services to existing program audience
- ☐ Change in case load/enrollment under existing program guidelines
- ☐ Non-mandated change in eligibility/enrollment for existing program
- ☐ Non-mandated program change in service levels or areas
- ☐ Proposed establishment of a new program or initiative
- ☐ Loss of federal or other external financial support for existing program
- ☐ Exhaustion of fund balances previously used to support program
- ☒ IT Technology/Security related
- ☐ Consulted DTO during development
- ☒ Related to a Non-Recurring request – If so, Priority # 3

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:

- ☐ Education, Training, and Human Development
- ☐ Healthy and Safe Families
- ☒ Maintaining Safety, Integrity, and Security
- ☐ Public Infrastructure and Economic Development
- ☐ Government and Citizens

ACCOUNTABILITY OF FUNDS

Goal 2: Accelerate physical plant improvements to enhance safety and to provide additional enrichment opportunities for youth.

Strategy 2.1 Upgrade to a more efficient, user-friendly work order system and focus on preventative maintenance.

Goal 4: Improve utilization and impact of facility and community treatment services.

Strategy 4.3 Use data to track the effectiveness of treatment services.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

Division of Administrative Services, Department of Administration

RECIPIENTS OF FUNDS

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

JUSTIFICATION OF REQUEST

DJJ has collaborated with the Department of Administration, OTIS, to develop a 3 year plan to overhaul the agency's IT department. The agency's IT department serves 43 county offices, 10 alternative placements and 5 secure facilities. This includes desktop support, network administration and maintaining all agency databases and information exchange platforms. This process began with a cyber security evaluation in 2022 to address the most immediate deficiencies in network security. This 3 year plan not only addresses cybersecurity, network strength, but also the structure of the IT department and the agency's applications. The agency's databases and information sharing/storing platforms are antiquated and inefficient. It is necessary to improve the agency's ability to access and track information to perform the agency's mission. It is essential to have infrastructure to support the potential modernization of the agency's applications.

IT Shared Services: Year 1 Request: \$800,000

DJJ became a shared services customer for computing, storage, networking and firewall in 2022. This transition shifted critical resources from on-site to Admin's State Data Center, thereby removing the potential for DJJ youth to access sensitive equipment and reducing the burden of support for its understaffed IT department. DJJ is requesting **\$800,000** per year to cover current shared services IT expenses and the potential need to expand those services as security and IT organization analysis occurs.

	Year 1	Year 2	Year 3
Recurring	IT Shared Services (\$800,000)	Ongoing Security Assessment and Remediation (\$1,750,000)	IT Systems Enhancements (\$2,000,000)
Non-Recurring	Cybersecurity Remediation (\$3,000,000) IT Operational Assessment (\$3,000,000)	IT Systems Investment (TBD)	

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Department Of Juvenile Justice		
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FORM B1 – RECURRING OPERATING REQUEST

AGENCY PRIORITY

7

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Teen After-School Centers Increase

Provide a brief, descriptive title for this request.

AMOUNT

General: \$420,000

Federal: \$0

Other: \$0

Total: \$420,000

What is the net change in requested appropriations for FY 2024-2025? This amount should correspond to the total for all funding sources on the Executive Summary.

NEW POSITIONS

0.00

Please provide the total number of new positions needed for this request.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:

- ☐ Change in cost of providing current services to existing program audience
- ☒ Change in case load/enrollment under existing program guidelines
- ☐ Non-mandated change in eligibility/enrollment for existing program
- ☒ Non-mandated program change in service levels or areas
- ☐ Proposed establishment of a new program or initiative
- ☐ Loss of federal or other external financial support for existing program
- ☐ Exhaustion of fund balances previously used to support program
- ☐ IT Technology/Security related
- ☐ Consulted DTO during development
- ☐ Related to a Non-Recurring request – If so, Priority #

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:

- ☐ Education, Training, and Human Development
- ☐ Healthy and Safe Families
- ☒ Maintaining Safety, Integrity, and Security
- ☐ Public Infrastructure and Economic Development
- ☐ Government and Citizens

ACCOUNTABILITY OF FUNDS

Goal 5: Increase access and participation in prevention services.

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF

Community Services Division

FUNDS

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

JUSTIFICATION OF REQUEST

The South Carolina Department of Juvenile Justice partners with 42 Teen After-School Centers (TASC) across the state. The hours between the end of the school day and when parents return home from work are a risky time for young people, and research has demonstrated that serious and violent crime committed by youth is high during this time. TASC are daily after-school programs based in local churches, community centers, and other public buildings across the state. They are staffed by employees and volunteers who have a heart for youth. Teens who spend time after school with adult supervision are not only less likely to participate in juvenile crime, they also have improved academic performance, less behavior problems and higher positive aspirations than peers that are unsupervised during that time. TASCs offer youth supervised programs to promote positive youth development and enhance vocation and employability skills. These sites also provide support and service coordination for the entire family.

Youth do not have to be involved in the juvenile justice system to benefit from a TASC. Local youth may participate in TASC programs before being referred to DJJ, which is true front-end community-based prevention efforts. Youth can be referred to a TASC program by the Family Court, law enforcement, local school resource officers, school staff, as part of diversion, DJJ staff and even parents. County DJJ offices assist each TASC to screen applicants to ensure they are appropriate, and there is special emphasis for youth currently involved with DJJ.

Since FY 2011-2012 DJJ was providing each site with \$15,000. In FY 2017-2018 that amount increased to \$20,000. These sites also benefited from GEERs funds. Currently DJJ is providing each site with \$20,000. DJJ contribution does not cover the entire operation of the center. As mentioned, there is usually a partnership with one or more local groups. Every five (5) years DJJ puts out an RFP with the specific requirements for a site to become a TASC. DJJ as specific programming criteria and date collection a site must agree to through the RFP process. The sites are all over the state, including rural areas which offer few other services. Transportation is often cited as a barrier to increasing the number and frequency youth can attend. Additional funds would allow for additional programming and the ability to reach more youth. The agency is requesting to increase the funding by \$10,000 to each site for a total of \$30,000 per site. To cover all 42 sites the request is for \$420,000.

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Department Of Juvenile Justice		
Agency Code:	N120	Section:	67

FORM B2 – NON-RECURRING OPERATING REQUEST

AGENCY PRIORITY

3

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

Cyber Security Remediation and IT Operational Assessment

Provide a brief, descriptive title for this request.

AMOUNT

\$6,000,000

What is the net change in requested appropriations for FY 2024-2025? This amount should correspond to the total for all funding sources on the Executive Summary.

FACTORS ASSOCIATED WITH THE REQUEST

Mark "X" for all that apply:

- | | |
|-------------------------------------|---|
| <input checked="" type="checkbox"/> | Change in cost of providing current services to existing program audience |
| <input type="checkbox"/> | Change in case load/enrollment under existing program guidelines |
| <input type="checkbox"/> | Non-mandated change in eligibility/enrollment for existing program |
| <input type="checkbox"/> | Non-mandated program change in service levels or areas |
| <input type="checkbox"/> | Proposed establishment of a new program or initiative |
| <input type="checkbox"/> | Loss of federal or other external financial support for existing program |
| <input type="checkbox"/> | Exhaustion of fund balances previously used to support program |
| <input checked="" type="checkbox"/> | IT Technology/Security related |
| <input type="checkbox"/> | Consulted DTO during development |
| <input checked="" type="checkbox"/> | Request for Non-Recurring Appropriations |
| <input type="checkbox"/> | Request for Federal/Other Authorization to spend existing funding |
| <input checked="" type="checkbox"/> | Related to a Recurring request – If so, Priority # IT Shared Services |

STATEWIDE ENTERPRISE STRATEGIC OBJECTIVES

Mark "X" for primary applicable Statewide Enterprise Strategic Objective:

- | | |
|-------------------------------------|--|
| <input type="checkbox"/> | Education, Training, and Human Development |
| <input type="checkbox"/> | Healthy and Safe Families |
| <input checked="" type="checkbox"/> | Maintaining Safety, Integrity, and Security |
| <input type="checkbox"/> | Public Infrastructure and Economic Development |
| <input type="checkbox"/> | Government and Citizens |

ACCOUNTABILITY OF FUNDS

Strategy 4.3 Use data to track the effectiveness of treatment services

What specific strategy, as outlined in the most recent Strategic Planning and Performance Measurement template of agency's accountability report, does this funding request support? How would this request advance that strategy? How would the use of these funds be evaluated?

RECIPIENTS OF FUNDS

Division of Administrative Services, Information Technology Office and Agency Wide

What individuals or entities would receive these funds (contractors, vendors, grantees, individual beneficiaries, etc.)? How would these funds be allocated – using an existing formula, through a competitive process, based upon predetermined eligibility criteria?

JUSTIFICATION OF REQUEST

DJJ has collaborated with the Department of Administration, OTIS, to develop a 3 year plan to overhaul the agency's IT department. The agency's IT department serves 43 county offices, 10 alternative placements and 5 secure facilities. This includes desktop support, network administration and maintaining all agency databases and information exchange platforms. This process began with a cyber security evaluation in 2022 to address the most immediate deficiencies in network security. This 3 year plan not only addresses cybersecurity, network strength, but also the structure of the IT department and the agency's applications. The agency's databases and information sharing/storing platforms are antiquated and inefficient. It is necessary to improve the agency's ability to access and track information to perform the agency's mission. It is essential to have infrastructure to support the potential modernization of the agency's applications.

Cybersecurity Remediation: Year 1 request: \$3,000,000

DJJ worked with Admin and a vendor to conduct an in-depth assessment of its cybersecurity posture. This assessment considered systems, applications, assets, processes and people to determine DJJ's existing security posture and provide a roadmap of how it should evolve to meet security standards and best practices. Per this roadmap, the estimated cost to resolve DJJ's 15 most critical risks to be **\$3,000,000**. Funds will be used to add highly-skilled contract resources and a trusted security vendor.

IT Operational Assessment: Year 1 request: \$3,000,000

IT security relies on the skills, practices, process and people that manage the agency's IT operations. DJJ moved to Admin-provided IT shared services in 2022, which represents a significant change. However, DJJ retains ownership of critical applications, education, health and business-related IT support. The security assessment noted DJJ's IT organization is not equipped to support the agency from an operational or security standpoint. Admin recommends a full IT assessment be performed to determine a strategic and tactical path forward to meet the demands of staff and DJJ's youth population. The estimated cost for the assessment, resulting roadmap and RFP to address IT deficiencies is **\$3,000,000**.

	Year 1	Year 2	Year 3
Recurring	IT Shared Services (\$800,000)	Ongoing Security Assessment and Remediation (\$1,750,000)	IT Systems Enhancements (\$2,000,000)
Non-Recurring	Cybersecurity Remediation (\$3,000,000) IT Operational Assessment (\$3,000,000)	IT Systems Investment (TBD)	

Please thoroughly explain the request to include the justification for funds, potential offsets, matching funds, and method of calculation. Please include any explanation of impact if funds are not received. If new positions have been requested, explain why existing vacancies are not sufficient.

Agency Name:	Department Of Juvenile Justice		
Agency Code:	N120	Section:	67

FORM C – CAPITAL REQUEST

AGENCY PRIORITY

4

Provide the Agency Priority Ranking from the Executive Summary.

TITLE

CPIP

Provide a brief, descriptive title for this request.

AMOUNT

\$13,000,000

How much is requested for this project in FY 2024-2025? This amount should correspond to the total for all funding sources on the Executive Summary.

CPIP PRIORITY

Fiscal Year 2025 CPIP 1-5, subject to change depending on if immediate health and safety as needs arise.

Identify the project's CPIP plan year and priority number, along with the first year in which the project was included in the agency's CPIP. If not included in the agency's CPIP, please provide an explanation. If the project involves a request for appropriated state funding, briefly describe the agency's contingency plan in the event that state funding is not made available in the amount requested.

OTHER APPROVALS

JBRC and SFAA would have to provide approval for all projects listed in this request unless legislatively authorized or deemed as an emergency.

What approvals have already been obtained? Are there additional approvals that must be secured in order for the project to succeed? (Institutional board, JBRC, SFAA, etc.)

LONG-TERM PLANNING AND SUSTAINABILITY

The agency is in the beginning stages of developing a master plan to best use the agency's approximately 1,550 acres and 155 buildings ranging in age from 1920-2008 for the current and future agency needs. This master plan will take into consideration the current ongoing capital improvements and projects in the CPIP. The agency would like to use this master plan as guide for all future capital budget request. This current amount is based on the agency's expedited and prioritized CPIP planning phases to address immediate health and safety needs and is subject to change once the master plan is developed.

With proviso 67.15, DJJ is able to allocate accumulated cash to cover several of these projects to address immediate health and safety needs along with the long-term goal of maintaining secure rehabilitative residential facilities in line with the agency's mission statement and in compliance with the DOJ agreement. However, because of rising inflation, supply chain issues, the labor market and the negative image of working with the agency we anticipate the costs of these capital projects to continue to increase. Continued use of this proviso as amended would allow DJJ to use the other funds to meet the agency's short term and long term needs.

What other funds have already been invested in this project (source/type, amount, timeframe)? Will other capital and/or operating funds for this project be requested in the future? If so, how much, and in which fiscal years? Has a source for those funds been identified/secured? What is the agency's expectation with regard to additional annual costs or savings associated with this capital improvement? What source of funds will be impacted by those costs or savings? What is the expected useful life of the capital improvement?

Due to the natural deterioration, neglect, constant use and damage by youth, the agency's grounds and buildings need long overdue renovations and upgrades. The agency has identified capital projects to bring the secure facilities into compliance with industry standards necessary for safety, security, and health of our youth, staff, and visitors. The agency has also categorized several operational projects, including deferred maintenance needs, that will improve the safety and security of the facilities. Additionally, the agency is in the process of strategically relocating all midlands area employees to locations in DJJ owned property to eliminate the costs of renting and outfitting an off-campus worksite. There are also numerous improvements that will enhance the youth's

SUMMARY

living conditions. The agency has expedited and prioritized capital project planning to address immediate health and safety needs and the long-term goal of maintaining secure rehabilitative residential facilities in line with the agency's mission statement and in compliance with the DOJ agreement.

Relocate IT Building	\$6,000,000
Demolish Buildings	\$5,500,000
Biennial LED Lighting Upgrade	\$300,000
PREA Safety Upgrades	\$1,000,000
Annual Facilities Painting	\$200,000
Total	\$13,000,000

Provide a summary of the project and explain why it is necessary. Please refer to the budget guidelines for appropriate questions and thoroughly answer all related items.

Agency Name:	Department Of Juvenile Justice		
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FORM D – PROVISO REVISION REQUEST

NUMBER

67.13

*Cite the proviso according to the renumbered list (or mark "NEW").***TITLE**

Early Release Authorization

*Provide the title from the renumbered list or suggest a short title for any new request.***BUDGET
PROGRAM**

N/A

*Identify the associated budget program(s) by name and budget section.***RELATED
BUDGET
REQUEST**

None

*Is this request associated with a budget request you have submitted for FY 2024-2025? If so, cite it here.***REQUESTED
ACTION**

Delete

*Choose from: Add, Delete, Amend, or Codify.***OTHER AGENCIES
AFFECTED**

None

*Which other agencies would be affected by the recommended action? How?***SUMMARY &
EXPLANATION**

This proviso is no longer needed.

Summarize the existing proviso. If requesting a new proviso, describe the current state of affairs without it. Explain the need for your requested action. For deletion requests due to recent codification, please identify SC Code section where language now appears.

FISCAL IMPACT

None

Provide estimates of any fiscal impacts associated with this proviso, whether for state, federal, or other funds. Explain the method of calculation.

PROPOSED PROVISO TEXT

67.13. (DJJ: Early Release Authorization) In order to avoid unconstitutional levels of overcrowding and other unconstitutional conditions from occurring in facilities operated by the department and in residential programs operated for the department, the number of children housed in residential placements (either committed to the custody of the Department of Juvenile Justice or who are under the department's supervision) shall not exceed the number of beds available to the department to house them. Should appropriation reductions necessitate that the department close any additional facility, program, or housing unit it operates, or to be unable to fund any additional residential program operated for its benefit, the department is authorized and empowered to release from its residential placements sufficient numbers of children committed to its custody or supervision for a status offense, a misdemeanor offense, other than Assault and Battery of a High and Aggravated Nature and Assault with Intent to Kill, or for violation of probation/contempt of a status offense or a misdemeanor offense, other than Assault and Battery of a High and Aggravated Nature and Assault with Intent to Kill, so that the number of children in its custody or under its supervision and placed in these residential placements does not exceed the number of housing units/beds available to properly house those children. No child adjudicated delinquent for a violent crime as defined in Section 16-1-60 of the 1976 Code, a felony offense as defined in Section 16-1-90 of the 1976 Code, or a sexual offense shall be released pursuant to this proviso.

Paste existing text above, then bold and underline insertions and strikethrough deletions. For new proviso requests, enter requested text above.

Agency Name:	Department Of Juvenile Justice		
Agency Code:	N120	Section:	67

FORM D – PROVISIO REVISION REQUEST

NUMBER

Cite the proviso according to the renumbered list (or mark "NEW").

TITLE

Provide the title from the renumbered list or suggest a short title for any new request.

**BUDGET
PROGRAM**

Identify the associated budget program(s) by name and budget section.

**RELATED
BUDGET
REQUEST**

Is this request associated with a budget request you have submitted for FY 2024-2025? If so, cite it here.

**REQUESTED
ACTION**

Choose from: Add, Delete, Amend, or Codify.

**OTHER AGENCIES
AFFECTED**

Which other agencies would be affected by the recommended action? How?

**SUMMARY &
EXPLANATION**

Pursuant to proviso 118.19, DJJ was to fund \$4,000,000 for project management. This new proviso would allow the agency to use those funds for renovations at the Broad River Road Complex.

Summarize the existing proviso. If requesting a new proviso, describe the current state of affairs without it. Explain the need for your requested action. For deletion requests due to recent codification, please identify SC Code section where language now appears.

FISCAL IMPACT

None

Provide estimates of any fiscal impacts associated with this proviso, whether for state, federal, or other funds. Explain the method of calculation.

PROPOSED PROVISO TEXT

67.pa (DJJ: Proviso Allocations) The Department of Juvenile Justice is authorized to transfer funds from fiscal year 23-24, proviso 118.19 from Project Management (51)(f) to Broad River Road Complex Renovations (51)(a).

Paste existing text above, then bold and underline insertions and strikethrough deletions. For new proviso requests, enter requested text above.

Please provide a detailed summary of service delivery impact caused by a reduction in General Fund Appropriations and provide the method of calculation for anticipated reductions. Agencies should prioritize reduction in expenditures that have the least significant impact on service delivery.

AGENCY COST SAVINGS PLANS

DJJ is partnering with the Department of administration to save cost on administrative services.

What measures does the agency plan to implement to reduce its costs and operating expenses by more than \$50,000? Provide a summary of the measures taken and the estimated amount of savings. How does the agency plan to repurpose the savings?

Agency Name:	Department Of Juvenile Justice		
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FORM F – REDUCING COST AND BURDEN TO BUSINESSES AND CITIZENS

TITLE	Reducing Cost and Burden to Businesses and Citizens
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Provide a brief, descriptive title for this request.

EXPECTED SAVINGS TO BUSINESSES AND CITIZENS	The South Carolina Department of Juvenile Justice is continuing to review all operational day to day costs by conducting in depth financial analysis to provide guidance to the Director and Deputy Directors for cost reduction opportunities.
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What is the expected savings to South Carolina's businesses and citizens that is generated by this proposal? The savings could be related to time or money.

FACTORS ASSOCIATED WITH THE REQUEST	<p>Mark "X" for all that apply:</p> <table border="1"> <tr> <td><input type="checkbox"/></td> <td>Repeal or revision of regulations.</td> </tr> <tr> <td><input type="checkbox"/></td> <td>Reduction of agency fees or fines to businesses or citizens.</td> </tr> <tr> <td><input checked="" type="checkbox"/></td> <td>Greater efficiency in agency services or reduction in compliance burden.</td> </tr> <tr> <td><input type="checkbox"/></td> <td>Other</td> </tr> </table>	<input type="checkbox"/>	Repeal or revision of regulations.	<input type="checkbox"/>	Reduction of agency fees or fines to businesses or citizens.	<input checked="" type="checkbox"/>	Greater efficiency in agency services or reduction in compliance burden.	<input type="checkbox"/>	Other
<input type="checkbox"/>	Repeal or revision of regulations.								
<input type="checkbox"/>	Reduction of agency fees or fines to businesses or citizens.								
<input checked="" type="checkbox"/>	Greater efficiency in agency services or reduction in compliance burden.								
<input type="checkbox"/>	Other								

METHOD OF CALCULATION	n/a
------------------------------	-----

Describe the method of calculation for determining the expected cost or time savings to businesses or citizens.

REDUCTION OF FEES OR FINES	The South Carolina Department of Juvenile Justice receives the following revenue which is classified as fees and fines: "Juvenile Detention Fee", "Traffic Education Program Application Fee", and "Court Fines". All of these are appropriated by the General Assembly for direct services provided to the juveniles in our care. The agency does not propose a reduction to these fines as it would directly affect the care and services provided to the juveniles.
-----------------------------------	--

Which fees or fines does the agency intend to reduce? What was the fine or fee revenue for the previous fiscal year? What was the associated program expenditure for the previous fiscal year? What is the enabling authority for the issuance of the fee or fine?

REDUCTION OF REGULATION	There are no regulations that directly affect businesses and citizens of South Carolina. Currently the agency does not propose any changes to current legislation.
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Which regulations does the agency intend to amend or delete? What is the enabling authority for the regulation?

SUMMARY	The South Carolina Department of Juvenile Justice receives the following revenue which is classified as fees and fines: "Juvenile Detention Fee", "Traffic Education Program Application Fee", and "Court Fees". All of these are appropriated by the General Assembly for direct services provided to the juveniles in our care. The agency does not propose a reduction to these fines as it would directly affect the care and services provided to the juveniles. As stated in the "Reduction of Fees and Fines" section the department does not propose any fee reductions at this time.
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AGENCY NAME:	Department of Juvenile Justice		
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AGENCY'S DISCUSSION AND ANALYSIS

Overview:

The South Carolina Department of Juvenile Justice (SCDJJ) administers the juvenile justice system at the state and local level and is statutorily mandated to provide rehabilitation and custodial care for youth who are on probation, parole or committed to a secure facility. SCDJJ is an integral part of the juvenile justice system and operates collaboratively with other entities such as law enforcement, solicitors, family court judges, the Juvenile Parole Board, and other child serving agencies.

SCDJJ is much more than just the campus on Broad River Road. The Broad River Road campus is only one of five secure facilities. SCDJJ also has 10 alternative placement centers and 43 county offices. SCDJJ's jurisdiction encompasses the entire juvenile justice system from prevention and diversion efforts, the court process, and sentencing, to reintegration and parole. This includes 1,551 acres across the state, 156 buildings, and 1,496 allocated FTEs. The agency received over 13,000 youth referrals in Fiscal Year 2021-2022. At any given time, there can be up to 500 youth in SCDJJ secure facilities or community placements.

Community Services:

The Community Services Division provides intake, probation, and parole supervision along with educational programs, vocational training, and community-based interventions. The division aims to support the positive development of young individuals and guide them away from delinquent behavior through various programs and resources.

- **The Community Juvenile/Youth Arbitration Program** provides fast-track accountability for first-time youth offenders charged with committing a nonviolent crime. The youths are diverted from the formal justice system to an arbitration hearing or conference in or near their communities. Trained volunteer arbitrators conduct the hearings/conferences and monitor the youth's progress throughout the program.
- **The Juvenile/Youth Arbitration Program** has diverted thousands of offenders from the juvenile justice system each year.

Number of Juveniles Diverted by Fiscal Year:

2018-2019:	3,117
2017-2018:	3,117
2016-2017:	3,278
2015-2016:	3,829
2014-2015:	3,814
2013-2014:	4,078
2012-2013:	4,234
2011-2012:	4,041

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2010-2011: 4,115

2009-2010: 4,631

- **The Program Earn and Return** is an accountability program that supports the principles of Balanced and Restorative Justice. It allows young offenders to earn money through their work to repair the harm they have caused to their crime victims and the community through paying restitution.
- **Lunch Buddies** is a program that connects elementary, middle, and high school students with a caring adult volunteer. A Lunch Buddy spends an hour or two each month to share lunch, fun, and friendship and support the school's academic and enrichment activities. The Lunch Buddies program also allows SCDJJ to introduce delinquency prevention and intervention programs to enhance student's personal growth and help them make good choices.
- **Teen After-School Centers** represent a proactive and innovative approach to addressing the critical hours after school when many youths are left unsupervised and potentially at risk. These centers are purposely designed to create a safe, nurturing, and productive environment for teenagers.
- **The Office of Community Alternatives** offers an array of community-based programs and services to youth and their families as an alternative to detention or secure confinement. Services include transportation, in-home assistance, shelter care, group care, transitional living, and a day reporting center.

Education and Vocational Training:

- During the 2022-23 school year, the SCDJJ School District graduated 111 students. The district awarded nine high school diplomas, 101 high school equivalency diplomas (GEDs), and one SC high school credential.
- A new post-secondary partnership was developed with Voorhees University. Voorhees University provides virtual instruction for youth to pursue a four-year degree in Criminal Justice. The school district also maintains long-standing partnerships with Allen University, Spartanburg Community College, and SC State University. A combined total of 23 SCDJJ students were enrolled in college programs with Voorhees University and Allen University during the 2022-23 school year. The students attended college class twice a week, virtually.
- Four students in the Allen University program received academic recognition. Two students were on the President's List and two were on the Dean's List. Participants have been able to earn up to 12 credit hours towards a bachelor's degree.
- Last school year, three students were able to leave SCDJJ and get accepted into the following colleges and universities: Central Carolina, Claflin University and South Carolina State University.

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- All students enrolled in the SCDJJ school district have access to robust career readiness programs and initiatives. The SCDJJ career readiness team was able to complete 782 career assessments, assisted 265 youth with securing gainful employment and provided support to 47 youth who returned to the community and are enrolled in post-secondary programs.
- In addition to the post-secondary programs, SCDJJ students have an opportunity to pursue credentials via a new partnership with Aperion Global Institute and Blaze Fire Games. A total of 25 youth are enrolled in the program, in pursuit of completing E-Sport courses and credentials. Blaze Fire Games provides participants the opportunity to engage in cross-cultural experiences and a career pathway into the Electronic Sports industry.

Finance:

- SCDJJ's base budget did not recover from the budget cuts of the 2008 recession until fiscal year 2017-2018. The majority of the agency's budget goes to salary and fringe. The agency's operating budget has not increased in over a decade and there has been no funding for significant capital improvement projects in the Midlands.
- During fiscal year 2022-23, SCDJJ worked with House and Senate staff to draft a proviso allowing the use of funds for five specific categories, name the categories here. In addition, the General Assembly provided \$8 million non-recurring for maintenance and security upgrades and \$1.5 million for virtual visitation services. This is the most significant amount of one-time funds the agency has ever received.
- Also, in fiscal year 2022-23, the agency worked with law enforcement partners and the South Carolina Department of Administration to conduct a law enforcement salary study, which greatly increased the salary of both law enforcement and juvenile correctional officers.

Human Resources:

- In May of 2021, the SCDJJ average salary was \$42,672. The current average salary is \$54,883. A significant portion of that increase is recognition from the General Assembly of the essential work of all state employees and specific salary compensation plans. As an agency, we have concerted efforts to ensure that SCDJJ employees are earning a living wage. In December 2021, the agency implemented a compensation plan for direct care workers in our secure facilities including mental health, medical, programming, and law enforcement staff. We collaborated with the Department of Education and the Department of Administration to update our certified teacher salary scale and the salaries of non-certified education employees to be comparable to local districts. In the fiscal year 2023-24 budget, we secured additional Education Improvement Act funds to ensure our certified education salary scale will remain competitive.
- SCDJJ has continued to tailor our marketing approach strategically and scientifically in conjunction with our continued efforts to improve our internal onboarding processes. These efforts include targeting marketing ads with the ability to track and monitor data points such as "click count" and other recruitment relevant information of those potential candidates expressing interest. SCDJJ continues to provide retention incentives and location based special assignment

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pay for our Juvenile Correctional Officers and other incentives for other critical needs positions. These efforts have led to an 89% increase in the number of overall average employees hired per month and a 74% increase in our Juvenile Correctional Officer applications. The agency will continue to monitor our turnover rates by adding more focus to our agency's retention efforts. While retention remains a national issue, we still have been able to reduce our vacancy rate by 20%.

- Based on the data from the most recent payroll, the agency currently has the lowest overall vacancy rate in the previous 18 months. The agency hired over double the number of employees in fiscal year 2023 than the previous two fiscal years.
- We successfully entered a contract with Deer Oaks to provide a comprehensive employee assistance program that includes short-term counseling in addition to life coaching, stress reduction programs, and a variety of work/life services which include assistance in locating housing, childcare, elder care, pet sitting and transportation assistance. The program also includes discounts on legal services, free financial planning and online will preparation.

Facility Programming:

SCDJJ offers a wide range of education, prevention, job-readiness, and other programs. These programs are designed to introduce young people to new interests and opportunities to enhance long-term outcomes, as well as support and invest in communities impacted by youth crime. The Division of Programs and Services is responsible for all programs, activities, clinical, and medical services to our youth housed in each of the five secure facilities. The following highlights each department's area of concentration to create better outcomes for the youth we serve:

- Programs: Includes all recreational, chaplains, special programming, mentoring, behavior management, and youth engagement needs for the youth

New Programs Established:

- Credible Messenger Program
 - An innovative model of restorative justice that relies on the unique relationships that Credible Messengers form with justice-involved youth to modify individual behavior and strengthen disadvantaged communities.
 - Credible Messengers are individuals who are able to connect with and motivate young people to successfully challenge and transform destructive thinking, attitudes and actions.
 - Credible Messenger mentors share similar life experiences with current justice-involved young people and are uniquely equipped and positioned to have a transformative impact on youth. They lead a variety of psychoeducational groups and provide one-on-one mentoring to youth at the Broad River Road Complex.
- Integrated Services
 - The agency created the Office of Integrated Services to provide substance abuse counseling, gender specific programs and to focus on reintegration. This division

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promotes positive youth outcomes and public safety while reducing recidivism by assisting youth's successful transition from secure facilities back to their communities. Comprehensive pre- and post-release case management plans are developed and implemented that directly address youth's needs. The Re-Entry team also ensures reentry initiatives are built on youths' strengths and assets to promote pro-social development. They promote education and employment as essential elements of all reentry plans. They also work collaboratively to provide youth with a stable, well-supported transition to adulthood that helps to create meaningful connections.

- Willow Home Transitional Living
 - This eight-bed housing unit serves high achieving youth on the Broad River Road Complex. Members of the Willow Home encourage, empower, educate, and equip youth by teaching quality transitional living skills helping to prepare youth for re-entry into their communities. Youth develop social, life, leadership, and job readiness skills. Willow Home provides a home-like atmosphere providing youth a unique environment in which to practice the skills taught.
- Development of a Youth Engagement Specialist (YES) Team
 - Youth Engagement Specialists provide direct services to youth through individual mentoring in each housing unit. They develop creative social skills groups for youth based on interests, needs, and team recommendations. Through collaborations with clinical, education, and security staff, they also assist in the development of effective behavior intervention plans and help ensure plans are being carried out effectively.
- Expansion of Youth Work Program
 - A graduated work program providing additional work opportunities for youth in secure facilities that provides an environment in which youth can learn transferable work skills while earning pay when they are at the BRRC. Positive behaviors and school advancement afford youth the opportunity to expand their work schedule, duties, and work location.

Investigative Services:

- **The Division of Law Enforcement Services** is committed to providing quality law enforcement officers, including patrol officers and investigators for SCDJJ's five facilities.
- **The Patrol Division** has professionals that employ proactive community-oriented policing and are responsible for responding to calls for service, performing law enforcement and crime prevention work and enforcing laws while protecting life and property. They also perform other duties such as directing traffic, issuing citations, investigating traffic accidents, apprehending AWOL juveniles, transporting juveniles to various appointments statewide, receiving juveniles as dictated by the juveniles interstate compact, and protecting crime scenes.
- **Investigations Division** includes a team of class 1 law enforcement officers to investigate possible criminal acts and internal investigators that review policy violations. This division is

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continuing to use the advanced camera system and other new technologies to improve their investigations.

- For the first time in numerous years, SCDJJ is in compliance with the Criminal Justice Academy's policy requirements.

Legal Services and Planning and Accountability:

Settlement Agreement: The agency signed a voluntary settlement agreement with the United States Department of Justice on April 13, 2022 in regard to the Broad River Road (BRRC) secure facility. The agreement lays out goals and deadlines related to the use of isolation, the use of force, behavior management, classification, quality assurance investigations, and more. A necessary part of the agreement is the use of independent monitors. A lead monitor was agreed upon by both parties and the monitoring team has visited the BRRC facility five times since the signing of the agreement. They have reviewed documents, interviewed youth and staff, and communicated observations and technical assistance to agency and facility leadership on a regular basis.

Two monitoring reports were issued: one in October 2022 and one in April 2023. The most recent monitoring report lists compliance ratings for BRRC. Improvements in physical areas were noted, specifically camera implementation and the addition of secure doors to youth rooms, the securing of consultants to work with BRRC on a behavior management plan, the creation of a staffing study, better staffing ratios, and finalization of draft policies in key operational areas.

Capital Projects/Maintenance Services:

- SCDJJ buildings are in disrepair due to lack of routine maintenance, age, overcrowding, and consistent damage caused by youth. Furthermore, these facilities are not designed to serve the current youth population.
- An antiquated camera surveillance system was replaced with a state-of-the art system. Additional camera coverage, sufficient server storage, and retention procedures were also completed.
- In July 2020, the agency established a capital project to convert the four open-bay dorms to closed-bay by adding electronically controlled doors to increase safety. The project was expanded to include wet cells, replacing 96 non-correctional doors with more secure doors, frames, locking mechanisms, and bathroom renovations with correctional/detention grade fixtures.
- Through collaboration with the Department of Administration, SCDJJ has continued the lawn care and custodial contracts to supplement the very limited custodial and grounds staff.
- The agency does not have the maintenance staff to properly maintain the buildings and acreage mentioned above. This shortage has forced maintenance and facilities staff to dedicate most of their time responding to emergency situations. Maintenance staff has not had the opportunity to work on planned, preventive, or deferred maintenance projects. The agency has entered into an emergency maintenance contract with a company that specializes in providing maintenance for

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detention and correctional facilities Through this contract there will 6 additional maintenance workers to supplement the current maintenance staff.

- Throughout fiscal year 2022-23, SCDJJ worked to close out three major capital projects that have been ongoing since fiscal year 2020. Birchwood Gym and Science Building Roof Replacement Capital Project is completed. The Birchwood High School HVAC repairs are completed. The Gateways Training Center renovation is completed. The initial Laurel renovations are completed. The HVAC-R22 replacements are over 25% completed. The security camera project is 95% completed, we are waiting on back ordered switches.

Rehabilitative Services:

SCDJJ has three different areas for rehabilitative services. The three areas include health services, community treatment, and facility clinical treatment.

Health Services:

- SCDJJ provides dental, medical, and psychiatric services to youth. In addition to full-time nurse practitioners, primary medical care is provided utilizing contract medical providers. Specialized medical care is provided through contracts or agreements with private providers and/or other state agencies. All medical providers must be licensed to provide care in the State of South Carolina.
- The Willow Lane Infirmary is the central medical facility for physician and nurse practitioner visits, selected specialty visits (such as optometry and physical therapy), and administrative support. Licensed by the South Carolina Department of Health and Environmental Control as an Institutional General Infirmary, the infirmary is staffed 24 hours a day by at least one registered nurse.
- Health care dispensaries are located at each SCDJJ secured facility. The services provided at those dispensaries are limited to the administration of medications and/or treatments, routine sick call, and routine physical examinations.
- A recruitment campaign to increase the number of full-time nurses is underway. All licensed nursing staff were approved for a salary increase during fiscal year 2022.
- Health Services has a robust infectious disease program for youth, volunteers and staff beginning at the point of entry into the agency. Employee Health, a subdivision of Health Services, collaborates with Human Resources to offer essential screening and pre-employment physicals for hiring candidates. Education and training related to communicable diseases and bloodborne pathogen exposure is provided annually or on an as-needed basis. Staff and volunteers are offered influenza, Hepatitis B and Tdap vaccines per immunization schedules. To mitigate

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exposure of infectious disease among youth, strategies are implemented prior to the point of entry, during admission and routinely/annually based on medical standard of practice.

- We currently operate nine licensed non-dispensing pharmacies located throughout the five SCDJJ secured facilities. These pharmacies afford SCDJJ the opportunity to provide more comprehensive care for routine medical conditions as they house over-the-counter medications and medical supplies. Palmetto Rx, a pharmacy located in Columbia, is utilized for prescription medication and medication management, including monitoring drug interactions.

Community Treatment:

- **The Division of Community Treatment Services (CTS)** is comprised of four major departmental areas: Community Psychology, Community Social Work, Interagency Services, and Evidence-based services. The goal of CTS is to facilitate and enhance evaluation of and behavioral health intervention for DJJ-involved community-based youth.
- **Community Social Work Services** works collaboratively with community case managers. This team of licensed social workers serve youth in 13 counties in SC with brief therapy (individual, family, and group treatment), diagnostic assessments and placement staffing documentation, referral services, and clinical case management. Additionally, the social workers collaborate with DJJ special needs coordinators regarding high-risk cases and with residential treatment staff regarding youth reentry into the community.
- Currently there are 10 licensed community social workers positions supervised by a Licensed Independent Social Worker in Clinical Practice (LISW-CP/S). Of the 10 community social workers, three hold a LISW-CP licensure, as does the Clinical Manager. One is currently receiving supervision towards advanced licensure.
- The Director of Community Social work and 6 Community Social Workers participated in the Safer Society "Assessing and Treating Adolescents Who Sexually Abuse: Learning (and Re-Learning) the Basics" webinar. The trainer, David Prescott, is an international expert in the field and has served on the ATSA (Association for Treatment of Sexual Aggression) Board, 3 times as its President. This training has provided the community social workers the ability to provide trauma-informed treatment services to youths who sexually act out.

Below are numbers for Fiscal Year 2022-2023 outlining service to the youth in our communities:

Initial assessments Completed (Written Reports)	18
Walk-Ins Assessed	111
Placement Staffing Forms for Residential Care (Form C-6.0D)	173
Internal Case Staffings Attended	359
External Case Staffings Attended	526
Inter-Agency Staffings (DMH/DDS)	73
Social Work Referrals Handled/Completed	200

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Collateral Contacts	1,791
Individual Counseling Psychosocial & Therapy- Sessions	541
Family Counseling - Sessions	68
Crisis Intervention - During business hours - # Sessions	21
Crisis Intervention - After business hours - # Sessions	9
Group Counseling Provided	21

- The Division of Community Treatment Services also includes interagency services. Special needs coordinators are one part of this division. Their specific role involves working collaboratively with our agency's partners on behalf of the special needs youth within the department. This includes providing high quality, consistent, and effective supportive services to SCDJJ county offices. They are comprised of a State Level Special Needs Coordinator who serves youth who are committed, as well as four Regional Special Needs Coordinators (RSNC) in the Lowcountry, Midlands, Pee Dee, and Upstate.
- The RSNC's work closely with our community agency partners (both public and private) throughout the state. This includes, but is not limited to, South Carolina Department of Social Services, South Carolina Department of Disabilities and Special Needs, South Carolina Department of Mental Health, South Carolina Department of Alcohol and Other Drug Abuse Services, statewide school districts, attorneys, and many other agencies.
- In addition, a Statewide Human Trafficking Coordinator works closely with several state agencies on behalf of sex/labor trafficked youth. The shared goal is to prevent and/or limit youth with serious mental illnesses, serious intellectual disabilities, and trauma among other criteria's involvement with the SCDJJ. These youth need evidence-based, trauma informed treatment services, and our agency partners are the best providers of those services. As a result, this division advocates and collaborates on behalf of the youth and their families to identify individualized therapeutic services to address their specific treatment needs. The collaborative effort has resulted in effective plans of action that keep special needs youth out of SCDJJ's long term facilities.
- SCDJJ offers a program called LEAP (Leveraging Effective Alternatives to Placement). This program is an evidenced-based program that utilizes nationally recognized evidence-based initiatives including Functional Family Therapy (FFT) and Multisystemic Therapy (MST) to provide in-home family therapy at no-cost. FFT therapy is a short-term, high quality intervention program that lasts three to five months. It works primarily with 11-18-year-old youth who have been referred for behavioral or emotional problems by SCDJJ probation staff. Treatment lasts an average of 90 days with weekly sessions. The MST program is an evidence--based program that empowers youth (aged 12-17) and their families to function responsibly by addressing the core causes of such conduct-and views the clients as a network of systems including family, peers, school, and their community. Treatment lasts an average of 120 days, with sessions being held three times per week.

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Facility Clinical Treatment:

At SCDJJ our mental health professionals conduct court-ordered psychosocial evaluations for youth. They provide case management, crisis intervention, clinical referrals, and care coordination services to youth and families. They also provide brief counseling services as well as individual, family, and group counseling and other rehabilitative services to include case staffing's and multidisciplinary team meetings.

Security and Operations:

- **Back-to-Basics** is a partnership between SCDJJ and the National Partnership for Juvenile Services for the Back-to-Basics (B2B) Initiative for all employees and new hires. B2B brings attention and energy to basic facility practices, creates a robust system of accountability where the supervisors and leadership are able to inspect what they expect and assist in implementing practice that promotes an environment where safety and security exists.
- **The Credible Messengers initiative** is a transformative, mentoring intervention program for youth committed to BRRC, the agency's long-term commitment facility. The mission is to connect all young people in the care and custody of SCDJJ at BRRC to positive decision-making. The initiative also provides preventative incident support through improved communication and utilizes positive adult presence.
- The installation of **X-ray machines** at three facilities in the Midlands helps enhance security and safety. These machines can help detect hidden contraband, such as weapons or drugs, ensuring a secure environment for both staff and residents. Additionally, X-rays aid in preventing potential escapes and violent incidents, safeguarding the welfare of the juvenile population. Investing in advanced security measures aligns with our commitment to rehabilitation and maintaining order within the facilities.
- Restorative Justice Training for juvenile justice practitioners is crucial for promoting rehabilitation and reducing recidivism. By equipping practitioners with restorative practices, we empower them to facilitate constructive dialogue between young offenders, victims, and the community. This approach fosters empathy, accountability, and healing, and allows young offenders to understand the consequences of their actions and make amends. Ultimately, Restorative Justice Training aligns with our mission to transform the juvenile justice system into one that nurtures growth, rehabilitation, and responsible citizenship among youth.
- **Testing and training of the Rapid Response team** at BRRC is crucial to enhance the safety of both youth and staff. In the face of potential emergencies or crises, a well-prepared team can execute swift and effective responses, minimizing harm and ensuring the well-being of all individuals on the premises. Regular training drills and simulations help refine protocols, improve coordination, and foster a culture of safety, ultimately creating a secure environment for youth rehabilitation and staff operations.

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- Consultants from the **National Partnership for Juvenile Services** are embedded within secure facilities to address critical issues like "back to basics" education and behavior management. These professionals bring expertise and fresh perspectives, enabling tailored, evidence-based interventions. For "back to basics" education, consultants design curricula that meet individual needs, bridging educational gaps and empowering youth for future success. In terms of behavior management, consultants implement proactive strategies, including de-escalation techniques, conflict resolution, and trauma-informed care. Their presence facilitates ongoing training for staff, ensuring a safe, rehabilitative environment. The involvement of embedded consultants aligns with our commitment to juvenile rehabilitation, transforming the facility into a place of growth, learning, and positive behavioral development.
- Ongoing **training for middle management** is provided to equips individuals with leadership skills, conflict resolution techniques, and an understanding of evolving best practices. Middle managers serve as role models, shaping the organizational culture and promoting positive interactions with youth in custody. Ultimately, their training contributes to better decision-making, enhanced program implementation, and, most importantly, the successful rehabilitation and reintegration of young offenders, aligning the agency with its core mission of juvenile justice and rehabilitation.
- Additionally, 10 employees from the Division of Security and Operations and Division of Programs and Services spent two nights, three days on a team building trip to visit Deep Creek Facility in Ponte Verda Beach, Florida. The team spent time touring the facility, meeting with staff, interacting with youth and observing how a facility based on positive youth development operates.
- For the first time in agency history, DJJ sent 8 employees to the Georgetown University Youth in Custody Program. This is a nationally recognized program designed to help leaders implement and accelerate systematic change to improve outcomes for youth in custodial settings. This weeklong training provides extensive training from national experts and provides the opportunity to interact with juvenile justice leaders from other jurisdictions and tour of local facilities. As part of completing the program, the team must develop and implement a Capstone project.

Looking Forward:

- In the fiscal year 2023-24 budget, the top priority was increasing the agency's operating budget and securing one-time funds for capital improvement projects. SCDJJ was open and transparent about the state of the agency, and the General Assembly allocated \$63.5 million nonrecurring funds for capital improvement projects and the necessary increase for operating expenses. To ensure these funds are used strategically and responsibly, a master plan is under development. We are currently using other funds available to address immediate safety concerns within our current facilities. We also received \$1.5 million one-time funds for safety and security equipment upgrades. This will allow the agency to invest in additional x-ray machines, body scanners, secure transportation vehicles, radios, body, and in-car cameras. In fiscal year 2023-24 and fiscal year 2024 the agency's base budget has increased 22.5%, which is significant given the limited increase over the past decade. In the prior two fiscal years, the agency received the most

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nonrecurring funds ever. Until fiscal year 2023, the most the agency ever received was \$12.4 million, which was in fiscal year 2005-06.

- In fiscal year 2023-24 budget, the agency received \$5 million recurring funds to continue LEAP program. The South Carolina Leveraging Effective Alternative to Placement (SC LEAP) Program is a five-year program created and administered by SCDJJ in partnership with Evidence-Based Associations (EBA), to improve community-based treatment services to SCDJJ involved youth and their families, across the State. This program utilizes nationally recognized evidence-based programs (EBPs) such as Functional Family Therapy (FFT) and Multisystemic Therapy (MST) to provide in-home family therapy at no-cost to the family.
- Completed RFP process for master plan - selected vendor, negotiation and set to begin this month.

Personnel Area		Authorized Total FTE	Authorized State	Authorized Federal	Authorized Other	Position FTE	Actual Total FTE	State FTE	Federal FTE	Other FTE	Filled FTE	State Filled	Federal Filled	Other Filled	Vacant FTE	State Vacant	Federal Vacant	Other Vacant	Total Salary	Difference Authorized - Actual
N120	SC DEPT JUVENILE JUST	1,490.930	1,253.680	35.000	202.250	1,482.5000	1,482.500	1,268.050	40.450	174.000	1,085.000	929.450	30.550	125.000	397.500	338.600	9.900	49.000	\$ 74,526,211.01	8.430
Overall Result		1,490.930	1,253.680	35.000	202.250	1,482.5000	1,482.500	1,268.050	40.450	174.000	1,085.000	929.450	30.550	125.000	397.500	338.600	9.900	49.000	\$ 74,526,211.01	8.430

Personnel Area		Authorized Total FTE	Authorized Classified FTE	Authorized Unclassified FTE	Position FTE	Actual Total FTE	Actual Total Classified	Actual Total Unclassified	Filled FTE Total	Filled Classified	Filled Unclassified	Vacant FTE Total	Vacant Classified	Vacant Unclassified	Total Salary	Difference Authorized - Actual
N120	SC DEPT JUVENILE JUSTICE	1,490.930	1,425.930	65.000	1,482.5000	1,482.500	1,420.500	62.000	1,085.000	1,038.000	47.000	397.500	382.500	15.000	\$ 74,526,211.01	8.430
Overall Result		1,490.930	1,425.930	65.000	1,482.5000	1,482.500	1,420.500	62.000	1,085.000	1,038.000	47.000	397.500	382.500	15.000	\$ 74,526,211.01	8.430

Job Class Code	Class Title	Filled	Total Available Vacancies	Total Available Positions	% Filled	% Vacant
AA50	ADMINISTRATIVE SPECIALIST II	43	17	60	71.67%	28.33%
AA75	ADMINISTRATIVE ASSISTANT	15	6	21	71.43%	28.57%
AB10	POSTAL SPECIALIST	1	0	1	100.00%	0.00%
AB30	POSTAL CENTER DIR I	1	0	1	100.00%	0.00%
AC05	SUPPLY SPECIALIST III	3	1	4	75.00%	25.00%
AC07	SUPPLY MANAGER I	4	3	7	57.14%	42.86%
AC09	SUPPLY MANAGER II	3	0	3	100.00%	0.00%
AC20	PROCUREMENT SPECIALIST II	1	0	1	100.00%	0.00%
AC40	PROCUREMENT MANAGER II	1	0	1	100.00%	0.00%
AC50	PROCUREMENT DIRECTOR	1	0	1	100.00%	0.00%
AE01	LEGAL ASSISTANT	1	0	1	100.00%	0.00%
AE05	SENIOR PARALEGAL	1	0	1	100.00%	0.00%
AE30	ATTORNEY III	2	0	2	100.00%	0.00%
AE50	ATTORNEY V	1	0	1	100.00%	0.00%
AE60	ATTORNEY VI	1	0	1	100.00%	0.00%
AG06	HUMAN RESOURCES ASSISTANT	6	5	11	54.55%	45.45%
AG09	HUMAN RESOURCES COORDINATOR	2	2	4	50.00%	50.00%
AG12	HUMAN RESOURCES MANAGER I	3	3	6	50.00%	50.00%
AG20	HUMAN RESOURCES DIRECTOR I	3	0	3	100.00%	0.00%
AG28	HUMAN RESOURCES DIRECTOR III	1	0	1	100.00%	0.00%
AG36	EMPLOYEE RELATIONS CONSULTANT	1	1	2	50.00%	50.00%
AG43	TRAINING COORDINATOR I/INSTRUCTOR	7	3	10	70.00%	30.00%
AG44	TRAINING COORDINATOR II/INSTRUCTOR	4	0	4	100.00%	0.00%
AG46	TRAINING DIRECTOR	1	0	1	100.00%	0.00%
AG54	BENEFITS SPECIALIST	1	0	1	100.00%	0.00%
AG56	BENEFITS MANAGER I	1	0	1	100.00%	0.00%
AH10	ADMINISTRATIVE COORDINATOR I	14	2	16	87.50%	12.50%
AH15	ADMINISTRATIVE COORDINATOR II	5	1	6	83.33%	16.67%
AH25	ADMINISTRATIVE MANAGER II	2	0	2	100.00%	0.00%
AH30	PROGRAM ASSISTANT	9	7	16	56.25%	43.75%
AH35	PROGRAM COORDINATOR I	20	14	34	58.82%	41.18%
AH40	PROGRAM COORDINATOR II	33	13	46	71.74%	28.26%
AH42	SENIOR CONSULTANT	2	1	3	66.67%	33.33%
AH45	PROGRAM MANAGER I	23	3	26	88.46%	11.54%
AH50	PROGRAM MANAGER II	6	2	8	75.00%	25.00%
AH55	PROGRAM MANAGER III	1	1	2	50.00%	50.00%
AI20	EXECUTIVE ASSISTANT II	1	0	1	100.00%	0.00%
AK03	PROJECT COORDINATOR	1	1	2	50.00%	50.00%
AK04	PROJECT MANAGER I	3	2	5	60.00%	40.00%
AK05	PROJECT MANAGER II	1	0	1	100.00%	0.00%
AM01	IT BUSINESS ANALYST I	1	0	1	100.00%	0.00%
AM08	APPLICATION DEVELOPER I	1	0	1	100.00%	0.00%
AM09	APPLICATION DEVELOPER II	2	1	3	66.67%	33.33%

AM10	APPLICATION DEVELOPER III	2	1	3	66.67%	33.33%
AM55	IT MANAGER I	3	0	3	100.00%	0.00%
AM56	IT MANAGER II	1	0	1	100.00%	0.00%
AM62	IT CUSTOMER SUPPORT SPECIALIST III	4	1	5	80.00%	20.00%
AM66	ENDPOINT TECHNICIAN II	1	0	1	100.00%	0.00%
AM72	NETWORK ADMINISTRATOR	1	0	1	100.00%	0.00%
AM75	SENIOR NETWORK ADMINISTRATOR	2	0	2	100.00%	0.00%
AM81	IT SECURITY SPECIALIST II	1	0	1	100.00%	0.00%
AN03	FISCAL TECHNICIAN II	3	2	5	60.00%	40.00%
AN05	ACCOUNTANT/FISCAL ANALYST	1	1	2	50.00%	50.00%
AN07	SENIOR ACCOUNTANT/FISCAL ANALYST	2	0	2	100.00%	0.00%
AN09	ACCOUNTING/FISCAL MANAGER I	2	0	2	100.00%	0.00%
AN13	ACCOUNTING/FISCAL MANAGER III	1	0	1	100.00%	0.00%
AN21	SENIOR AUDITOR	2	0	2	100.00%	0.00%
BA30	COMMUNICATIONS SPECIALIST III	5	1	6	83.33%	16.67%
BA40	COMMUNICATIONS COORDINATOR	1	0	1	100.00%	0.00%
BB50	DIR OF PLANNING AND RESRCH	1	0	1	100.00%	0.00%
BB57	STATISTICIAN III	1	0	1	100.00%	0.00%
BC42	VISUAL/DIGITAL DIRECTOR I	1	0	1	100.00%	0.00%
BC52	DIRECTOR OF STRATEGIC COMMUNICATIONS	1	0	1	100.00%	0.00%
BH40	RECORDS ANALYST III	1	0	1	100.00%	0.00%
CB35	ASSOC TEACHER/CENTER DIR	8	5	13	61.54%	38.46%
CB65	STUDENT SVCS PROG COORD I	5	0	5	100.00%	0.00%
CB70	STUDENT SVCS PROG COORD II	8	0	8	100.00%	0.00%
CB80	STUDENT SERVICES MANAGER II	1	0	1	100.00%	0.00%
EA12	LICENSED PRACTICAL NURSE, INSTITUTIONAL	2	0	2	100.00%	0.00%
EA22	REGISTERED NURSE, INSTITUTIONAL	16	2	18	88.89%	11.11%
EA28	NURSE SUPERVISOR, INSTITUTIONAL	4	0	4	100.00%	0.00%
EA30	REGISTERED NURSE II	1	0	1	100.00%	0.00%
EA38	NURSE MANAGER, INSTITUTIONAL	1	0	1	100.00%	0.00%
EA45	NURSING DIRECTOR, INSTITUTIONAL	1	0	1	100.00%	0.00%
EA55	NURSE PRACTITIONER, INSTITUTIONAL	1	0	1	100.00%	0.00%
EC45	RECREATION SPECIALIST II	1	0	1	100.00%	0.00%
EC50	RECREATION SPECIALIST III	8	8	16	50.00%	50.00%
EC54	DIRECT SUPPORT PROFESSIONAL III	2	0	2	100.00%	0.00%
GA14	CASE WORKER I	109	27	136	80.15%	19.85%
GA15	CASE WORKER II	85	15	100	85.00%	15.00%
GA16	CASE WORKER III	40	1	41	97.56%	2.44%
GA25	CLIENT ADVOCATE II	4	0	4	100.00%	0.00%
GA26	CLIENT ADVOCATE III	6	0	6	100.00%	0.00%
GA34	COUNSELOR I	4	6	10	40.00%	60.00%
GA35	COUNSELOR II	4	7	11	36.36%	63.64%
GA56	MENTAL HEALTH PROFESSIONAL II	48	7	55	87.27%	12.73%
GA57	MENTAL HEALTH PROFESSIONAL III	4	0	4	100.00%	0.00%
GA80	PSYCHOLOGIST I	22	5	27	81.48%	18.52%
GA90	PSYCHOLOGIST II	2	0	2	100.00%	0.00%

GB76	SOCIAL WORK MANAGER	9	1	10	90.00%	10.00%
GB77	SOCIAL WORK DIRECTOR	1	1	2	50.00%	50.00%
GC20	CHAPLAIN II	3	2	5	60.00%	40.00%
GC30	CHAPLAIN III	1	0	1	100.00%	0.00%
JA10	INVESTIGATOR II	3	0	3	100.00%	0.00%
JA15	INVESTIGATOR III	5	0	5	100.00%	0.00%
JC20	LAW ENFORCEMENT OFFICER II	10	9	19	100.00%	0.00%
JC30	LAW ENFORCEMENT OFFICER III	8	5	13	52.63%	47.37%
JC40	LAW ENFORCEMENT OFFICER IV	2	0	2	61.54%	38.46%
JC50	LAW ENFORCEMENT OFFICER V	1	0	1	100.00%	0.00%
JD15	SECURITY SPECIALIST III	3	5	8	100.00%	0.00%
JD35	CORRECTIONAL OFFICER II	253	111	364	37.50%	62.50%
JD40	CORRECTIONAL OFFICER III	39	24	63	69.51%	30.49%
JD50	CORRECTIONAL OFFICER IV	15	5	20	61.90%	38.10%
JD55	WARDEN I	6	1	7	75.00%	25.00%
JD60	WARDEN II	5	0	5	85.71%	14.29%
KA15	BUILDING/GROUNDS SPEC III	2	2	4	100.00%	0.00%
KA20	BUILDING/GROUNDS SUPV I	3	2	5	50.00%	50.00%
KA30	BUILDING/GROUNDS MGR	1	0	1	60.00%	40.00%
KA55	LAUNDRY MANAGER	1	0	1	100.00%	0.00%
KB15	FOOD SERVICE SPECIALIST III	7	5	12	100.00%	0.00%
KB20	FOOD SERVICE SPECIALIST IV	6	1	7	58.33%	41.67%
KB25	FOOD SERVICE SPECIALIST V	3	0	3	85.71%	14.29%
KB30	FOOD SERVICE SPECIALIST VI	1	0	1	100.00%	0.00%
KC12	ELECTRICIAN I	1	2	3	100.00%	0.00%
KC18	PLUMBER I	1	2	3	33.33%	66.67%
KC23	HVAC/ENERGY MANAGEMENT SYSTEMS TECH I	1	3	4	33.33%	66.67%
KC34	GENERAL MAINTENANCE TECHNICIAN II	2	0	2	25.00%	75.00%
KC35	GENERAL MAINTENANCE TECHNICIAN III	2	3	5	100.00%	0.00%
KC42	FACILITIES MAINTENANCE MANAGER I	3	0	3	40.00%	60.00%
KC45	FACILITIES MAINTENANCE MANAGER II	1	0	1	100.00%	0.00%
UA01	AGENCY HEAD	1	0	1	100.00%	0.00%
UA02	CHIEF OF STAFF-EXEC COMP	1	0	1	100.00%	0.00%
UA03	DPTY/DIV DIRECTOR-EXEC COMP	4	3	7	100.00%	0.00%
UB02	CERTIFIED TEACHER	26	7	33	57.14%	42.86%
UB03	NON CERTIFIED TEACHER	1	1	2	78.79%	21.21%
UB04	VOCATIONAL TEACHER	2	2	4	50.00%	50.00%
UB05	SPECIAL EDUCATION TEACHER	5	1	6	50.00%	50.00%
UB06	GUIDANCE COUNSELOR	2	0	2	83.33%	16.67%
UB07	PRINCIPAL	4	0	4	100.00%	0.00%
UB08	ASSISTANT PRINCIPAL	1	0	1	100.00%	0.00%
UE07	ACADEMIC PROGRAM MANAGER	2	1	3	100.00%	0.00%
UZ01	NON REGULATORY	29	0	29	66.67%	33.33%
		1135	377	1512	100.00%	0.00%
		1106	377	1483		

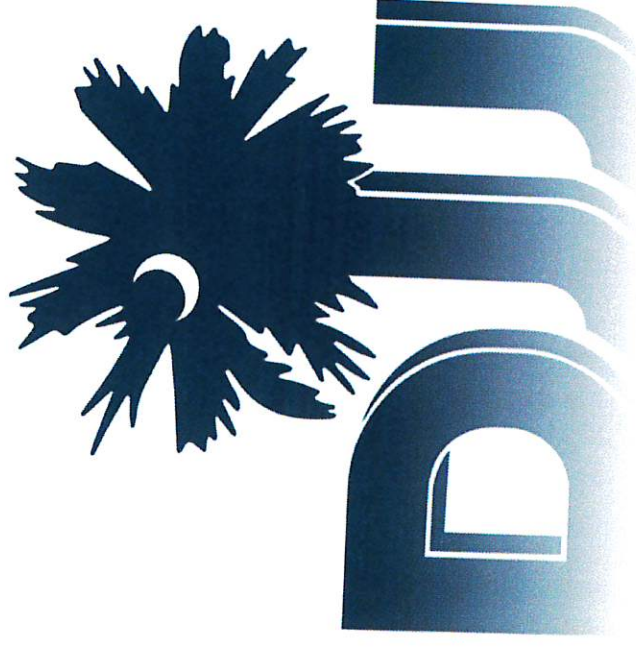
Strategic Carry Forward Funding/Priorities

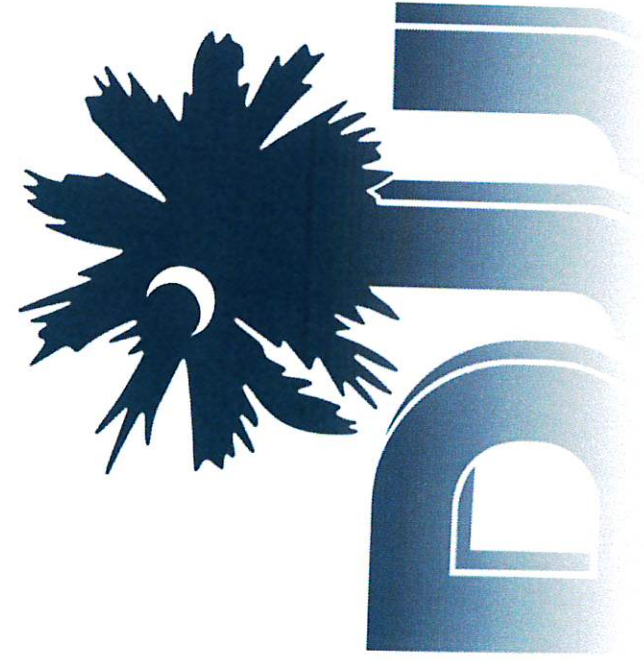
Description	Amt	Status
Workers Comp	2,000,034.00	Spent
Soteria	850,000.00	Spent
CISCO	175,000.00	Spent
Capital Project Increases	455,092.44	298K spent
EBA	500,000.00	Spent
Out of State Placement	443,250.00	Pending
Various Dept's Equipment Req	676,900.00	Pending
Parole Baord	35,000.00	Spent
Reserve--TBD (JE's 1st Priority)	1,845,000.00	Operating-NJJP, HR Recruitmnt
DJJ Rentention Bonus	1,900,000.00	Capital Improvements
Damage Repair & Replacement	750,000.00	
Total Amount	9,630,276.44	
Carryforward Balance	(9,630,276.44)	

SC Department of Juvenile Justice		
Cash by Fund-Other Funds		
FY 2019 Through FY 2021		
As of June 30, 2023		
FUND	DESCRIPTION	FY2023
30350000	Operating Revenue	34,652.43
30350006	Law Enforcment FD	1,566,747.15
30350009	IDC Retained	17,422.87
30350041	DNA Testing	3,655.90
30350042	Traffic Ed Program	80,857.46
30350043	School Lunch Aid	0.00
30350044	Sale of Recycle Mat	21,817.01
30350046	MISC Revenues	0.00
30350048	Insurance Reimbursem	36,369.01
30350049	Child Support	6,301.63
30350050	Misc REV Child Project	18,386.98
30350099	COVID-19 GF REIMBURS	0.00
30370000	Special Deposits	1,800.50
30370013	Barj Young Craftmen	22,270.85
30370014	Barj YNG Craft Supp	0.00
30370015	YNG Craft Blue SEW	0.00
30370017	Stud Rev Photo W/L	0.00
30370018	Student Rev Mas B/W	0.00
30370019	Fundraising JUV INC	0.00
30370020	STD RV CMP APP BW	0.00
30370021	STD REV CARP&BLDG BW	0.00
30370022	STD GRA COMM B/W	0.00
30370023	Student REV WELD B/W	0.00
30370024	Student REV PHAT MAT	0.00
30370025	Student REV Hort B/W	0.00
30370026	STUD REV CUL ART W/L	0.00
30370027	STUD REV Horti W/L	0.00
30370028	STUD REV GLS ART B/W	0.00
30370030	Student Culinary B/W	0.00
30370032	Student REV JROTC	0.00
30370033	STUD REV 4Th Club	0.00
30370034	STUD REV BUS COMP AP	0.00
30370041	STR of Hope deposits	83,992.01
30460000	Juvenile Detent SVSC	532,841.42
30980000	Donations	24,052.22
31L20000	Rent from OTH ST AGY	66,006.50
33050000	Teacher Step INCR	0.00
34080000	Canteen Fund	8,819.15
34720001	JR. ROTC	220,791.84
34720006	Special FD GRT EXT	19,083.31

35410118	EFA-EEDA Career Spec	194,506.37
35410123	EFA- Form Assess	24,356.00
35410126	3126 Science Kit Ref	10,181.91
35410300	ED FIN ACT	1,733,922.72
37640000	Medicaid ASST PAY	653,772.66
37640002	NON- Recur Medicaid	1,816,824.18
37640003	Medicaid Cash Match	97,652.91
37J60000	JT CHILD COMM	2,535,324.12
38340000	LCL Effort SCHL DIST	1,214,736.43
39080000	CRT Fine-Detent CEN	3,340,419.81
39080001	DED CRT FINE 14-1-21	1,850,694.53
39580000	Sale of Assets	17,321.71
39600000	Sale of Meals	6,803.13
43B10000	Education Lottery	1,007.30
49730000	EDUC IMPROVEMENT	1,482,289.20
49730025	EIA-3525 Career Tech	68,018.11
49730092	EIA-3592 WK BSD LEAR	0.00
49730502	EIA-ADEPT	1,053.60
49730505	EIA-3505 SCH TECH IN	52,272.69
49730509	EIA-3509 ARTS IN EDU	3,103.70
49730511	EIA-3511 PROF DEV ST	4,808.24
49730519	EIA-3519 CAREER READ	5,340.00
49730528	EIA-3528 INDUST CERT	22,815.75
49730529	EIA-3529 CAREER TECH	275,857.27
49730532	EIA-3532 NAT BD CERT	2,527.35
49730533	EIA-3533 TCH OF YEAR	8,463.16
49730538	EIA-3538 AT RISK STU	232,837.61
49730550	EIA-3550 TCH SAL INC	651,800.75
49730555	EIA-3555 SCH EMP CON	162,387.84
49730577	EIA-3577 TCH SUPPLIE	4,350.00
49730587	EIA-IDEA MFS 3587	6,906.74
49730589	EIA-3589 IDEA MOE T2	14,992.21
49730595	EIA-3595 EEDA SUPPL	2,962.00
49730597	EIA-3597 Aid to Dis	181,778.63
49730599	EIA-MISC	1,000.00
Totals		19,448,956.87

**South Carolina Department of
Juvenile Justice**
Ways and Means Budget
Presentation: Fiscal Year 24-25





Agency Attendees

- L. Eden Hendrick, Executive Director
- Kenzie Riddle, Legislative Liaison
- Josh Brantley, Department of Administration,
Senior Financial Analyst
- April Walling, Department of Administration

Mission Statement

To impact and transform young lives, strengthen families, and support safer communities through targeted prevention and rehabilitation

Vision Statement

Youth discover their strengths and abilities and become productive and successful citizens contributing to a safer South Carolina



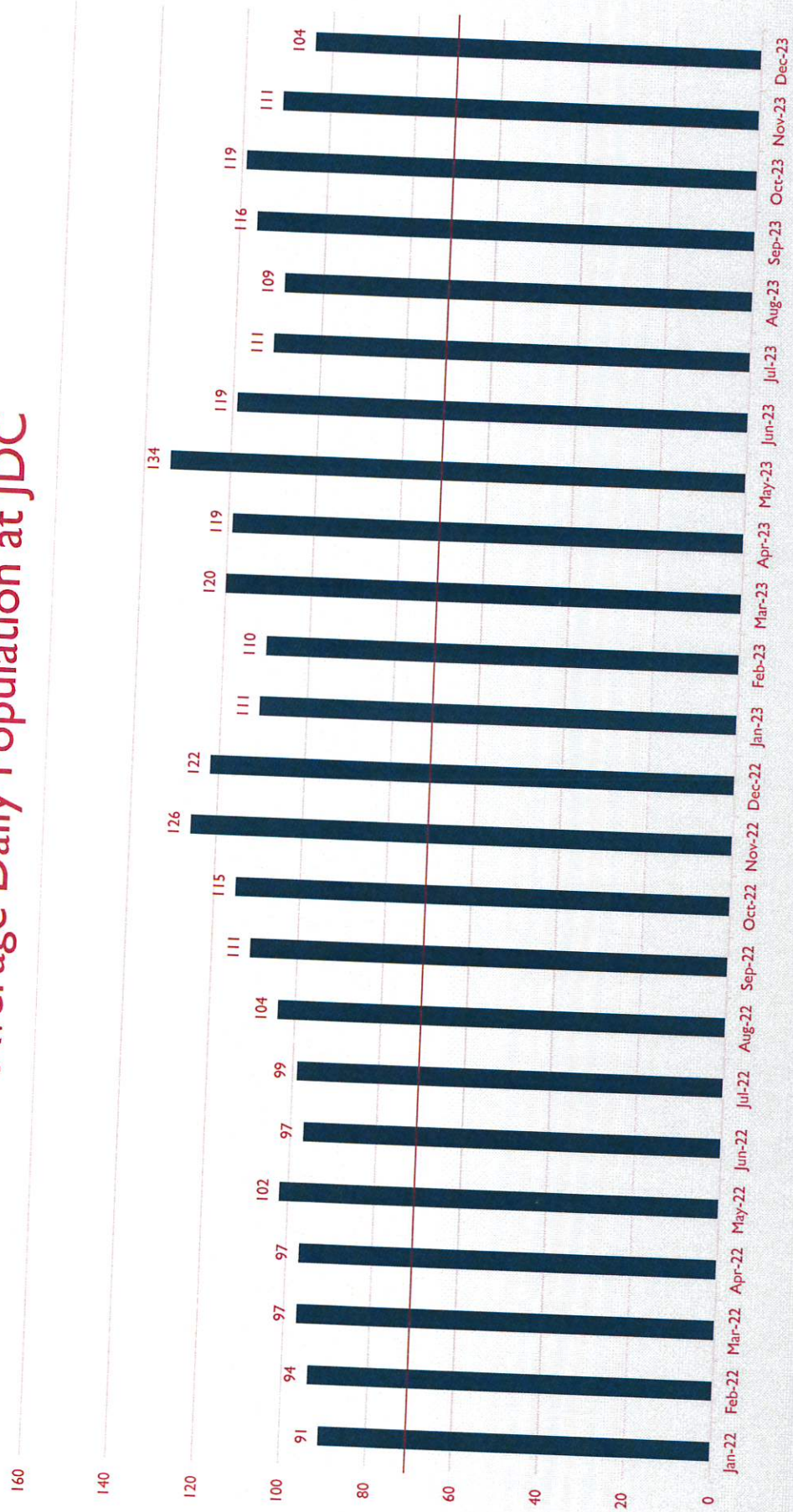
Values and Motto

- **Integrity:** We are honest and transparent in our work and we are accountable for what we do and say
- **Loyalty:** We are all DJJ; loyalty is our commitment to the youth and the agency at which we work
- **Diversity:** Each employee brings a viewpoint and can make a difference; working together, we can all make change
- **Respect:** There is always 'respect' built in every interaction with youth, their families, the public and between employees
- **Compassion:** Belief in our youth means showing them care and genuine concern every day

Inspiring Change, Transforming Lives



Average Daily Population at JDC



DJJ Detention Center Admissions Oct '23-Jan '24



Detention Admissions Most Serious Offense October 2023- January 2024*		Number
Weapons: Related Offenses		
Pickup Order		122
Assault: Assault & Battery 3rd degree		65
Status: Runaway		46
Murder: Attempted Murder		33
Vehicle: Poss., conceal, sell., or dispose of stolen vehicle, value \$10,000 or more		22
Resisting: Assault, beat, or wound police officer serving process or while resisting arrest		22
Robbery: Armed Robbery, robbery while armed or allegedly armed with a deadly weapon		16
Larceny: Grand Larceny, value \$10,000 or more		11
Burglary: Burglary (Nonviolent)- 2 nd degree		11
Larceny: Breaking into motor vehicle or tanks, pumps, where fuel, lubricants stored		11
Murder: Murder		10
Assault: Assault & Battery 2 nd degree		10
Contempt: Contempt of Court by Child (Criminal)		10
Status: Incurrigible, Ungovernable, Beyond the Control of Parents		9
Burglary: Burglary (After June 20, 1985) - First degree		9
Vehicle: Poss., conceal, sell., or dispose of stolen vehicle, value more than \$2,000 but less than \$10,000		7
Assault: Assault & Battery 1st degree		6
		4

Admissions to JDC

120

100

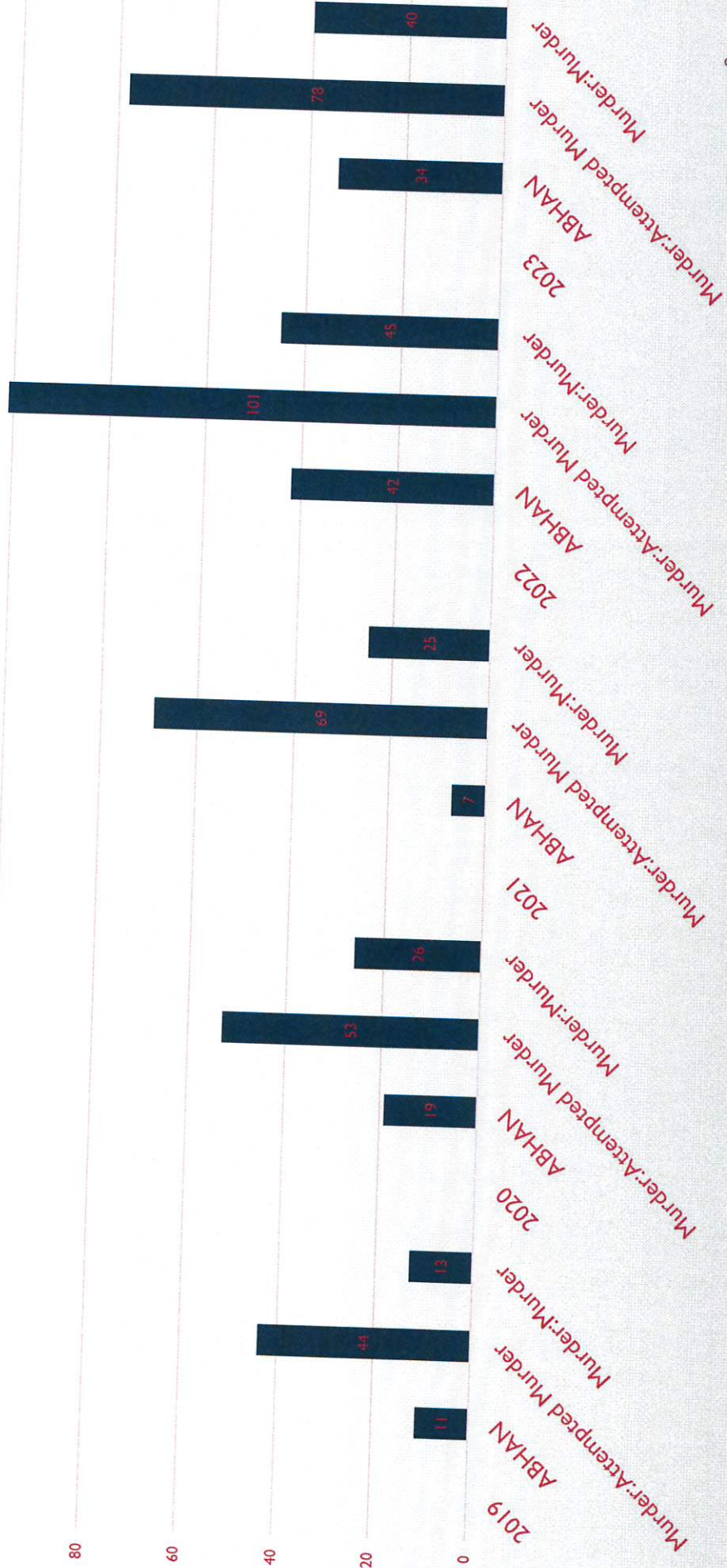
80

60

40

20

0



Recruitment and Retention

- As of January 1, 2024 the agency had an overall 25% vacancy rate
- 32% JCO vacancy rate
- Approximately 45 JCOs unavailable for full duty across the state
- In fiscal year 2023 our Law Enforcement Class I officers increased by 68%

	2023	2024	% Change
Total Employees	1040	1104	5.80%
Total Vacancies	454	390	-16.41%

Budget Requests Priorities

1. \$4,000,000 Recurring for Community Services Division, Psychologist and Maintenance Staff Salary Increase
2. \$3,350,000 Recurring for Worker's Compensation, Insurance Reserve Fund, Vehicle Rotation
3. \$6,000,000 Non-Recurring For Year 1 of 3 Year IT Modernization including Cyber Security Remediation and IT Operational Assessment
4. TBD Non-Recurring for Implementation of Facility Master Plan
5. \$2,500,000 Recurring for Community and Secure Alternative Placements
6. \$800,000 Recurring for IT Shared Services
7. \$420,000 Recurring for Teen After-School Centers



#1 Community Services Division Salary Increase

Recurring-\$4,000,000

- 43 county offices that provide intake, probation, and parole service to our youth
- An average of 12,000 referrals including electronic monitoring, risk assessment, case management, and appearing in court
- These employees are not certified law enforcement, so they have not been a part of the law enforcement and correctional staff salary increases the last two years
- Currently all the county directors are paid equally; we would like to tier them into small, medium, and large based on the number of staff supervised and referrals received
- Counties are divided into four regions and are managed by four regional directors; would like to increase their salaries to make us competitive with other agencies

Case Workers	\$2,406,612	274
Psychologist	\$742,783	23
Client Advocate	\$11,395	6
Maintenance	\$407,531	24
Vacancy	\$449,280	40
Total	\$4,017,601	367



#1 Psychologist Salary Increase

- DJJ employees more Psychologists than any other state agency
- Psychologists have a critical role in the South Carolina Juvenile Justice System
- Statutorily, DJJ must provide a comprehensive psychological evaluation to Family Court before a youth's dispositional hearing
- Psychologist must have a specific skill set to work at DJJ including forensic, child and evaluation components
- When the prosecution decides they want to attempt to waive Family Court Jurisdiction to General Sessions Jurisdiction, DJJ psychologist must perform waiver evaluations and testify at a waiver hearing. Such evaluations are very specific and detailed, requiring the psychologist to review the discovery of the actual case file which could include hours of taped interviews, body cameras and crime scene investigations
- Waiver hearing decides if a youth faces 36-54 month guidelines under the jurisdiction of the Juvenile Parole Board or will be in General Sessions where certain violent crimes carry a minimum sentence of 30 years
- Dramatic increase with the Raise the Age Legislation with waiver evaluation and increase of violent firearm crimes

Case Workers	\$2,406,612	274
Psychologist	\$742,783	23
Client Advocate	\$11,395	6
Maintenance	\$407,531	24
Vacancy	\$449,280	40
Total	\$4,017,601	367



#2 Worker's Compensation, IRF Increase, and Vehicle Rotation Recurring-\$3,350,000

- **Worker's Compensation: \$2,400,000**
 - The State Accident Fund's premium calculation is based on the previous three years
 - In the past, and recently, the agency has had unfavorable worker's compensation practices that have contributed to the increasing premiums over the past three years
 - DJJ is considered a "high risk" business under the State Accident Fund because of the large number of employees that are exposed to daily risk

Worker's Compensation 3 Year History			
	2022	2023	2024
Total Yearly	\$2,115,721	\$4,142,459	\$6,177,442
% Year Over Year Change		96%	49%

Medical and Indemnity Payments								
Fiscal Year	Medical Payments	TTD/TPD Paid	Settlements Paid	Totals	# Settlements Paid	Average Settlement	# TTD/TPD Claims	Average TTD/TPD Per Claim
2019	\$649,088	\$673,483	\$533,172	\$1,855,743	27	\$19,747	23	\$29,282
2020	\$778,298	\$919,808	\$822,180	\$2,520,286	29	\$28,351	29	\$31,718
2021	\$784,374	\$677,329	\$1,140,388	\$2,602,091	30	\$38,013	44	\$15,394
2022	\$479,809	\$175,286	\$305,529	\$960,624	15	\$20,369	16	\$10,955
2023	\$499,730	\$160,800	\$165,000	\$825,529	3	\$55,000	19	\$8,463
Totals	\$3,191,297	\$2,606,705	\$2,966,270	\$8,764,273	104	\$32,296	131	\$19,162

#2 Worker's Compensation, IRF Increase, and Vehicle Rotation Recurring-\$3,350,000

- Insurance Reserve Fund: \$200,000
 - The request is to fund additional property and tort insurance premiums administered by the Insurance Reserve Fund

Insurance Reserve Fund 3 Year History			
	2022	2023	2024
Total Yearly			
% Year Over Year Change	\$1,202,726	\$1,244,167	\$1,307,521
		3%	5%

- Vehicle Rotation: \$750,000
 - In collaboration with State Fleet, and assistance from DPS fleet division, DJJ needs to develop a six-year rotation of agency vehicles to be more efficient and cost-saving option
 - The request is for a recurring amount of \$750,000, which would allow for DJJ to purchase 14 new vehicles per year and would put us on a 6.5-7 year vehicle rotation

Vehicles	Quantity	Unit Cost	Extended Cost
Inspector General	8	\$50,000	\$400,000
Maintenance	3	\$50,000	\$150,000
Security	2	\$85,000	\$170,000
Programs	1	\$30,000	\$30,000
Total	14		\$750,000



#3 Cyber Security Remediation and IT Operational Assessment Non-recurring-\$6,000,000

- DJJ's IT department serves all 43 county offices, 10 alternative placements, and 5 secure facilities. This includes desktop support, network administration, and maintaining all agency databases and information exchange platforms.
- In collaboration with the DOA, and OTIS, DJJ has developed a 3-year IT modernization plan focuses on network viability, cyber security, IT department structure and the agency applications

YEAR 1 Requests:

- Cybersecurity Remediation: \$3,000,000 non-recurring
 - DJJ worked with DOA and Soteria to develop a roadmap to upgrade DJJ IT's system to meet security standards and best practice
- IT Operational Assessment: \$3,000,000 non-recurring
 - Full IT assessment to determine a strategic and tactical path forward to meet the demands of staff and youth population and development of RFP to create one functioning system for the whole agency

YEAR 2 Goals:

- IT systems Investment
- Ongoing Security Assessment and Remediation

YEAR 3 Goals

- IT System Enhancements



#4 Capital Improvement Projects

Non-recurring- Master Plan Preliminary Findings

Preliminary Findings:

- Agency will require \$140- 155M in additional capital projects to address deferred maintenance and living space modernization in midlands facilities over the next 10 years without addressing consolidation, inefficiencies or remedying the majority of safety concerns
- It will cost significantly more than \$140-155M one the front end to bring facilities up to best practice standards, which will eventually lead to savings in operating and maintenance costs
- Final plan should be complete beginning of April – completion is taking longer than anticipated due to the facilities conditions and lack of technology platforms to produce data



#5 Community and Secure Alternative Placements

Recurring-\$2,500,000

- **Multi-Agency Bed Rate Increase: \$1,000,000**

- DJJ pays and contracts per bed to ensure bed space is available for our population
- Other agencies such as DSS, DDSN and DMHs pay per bed as needed.
- The rates per bed have gone unfunded and fall short of the rates offered by DSS. An increase of \$1,000,000 would allow the agency to offer comparable rates to DSS and allow DJJ to access a competitive community-based residential program for the youth as an alternative to detention

Increase Rates for Multi-Agency Providers		
	DJJ Per Day Rate	DSS Per Day Rate
External Intensive	\$204	\$221
Intermediate	\$118	\$138

- **Out of State Secure Placement: \$500,000**

- DJJ facilities are currently under going massive renovations with several buildings, dorms and pods offline limiting the availability of bed space
- DJJ only has 3 facilities for male youth and it is difficult to separate youth with conflict and gang affiliations
- This would allow options similar to what adult corrections has with interstate compacts



#5 Community and Secure Alternative Placements

Recurring-\$2,500,000

- Increase Rates for Alternative Placements-\$1,000,000
 - DJJ is currently in a multi-year contract with AMIKids, Generations Alternative Program and Abraxas Youth and Family Services to operate marine and wilderness camps for only DJJ involved youth on DJJ owned land.
 - These locations serve as an alternative to detention, secure evaluation, and commitment, giving the youth the opportunity for rehabilitation other than in a secure facility.
 - As part of the contract, providers may request an increase based on the Consumer Price Index (CPI) for all urban consumers.
 - With that the rates change monthly which make it difficult to forecast. However, based on prior years, the agency projects the request will be an average of 6% for all locations. This will cost approximately \$1,000,000.



#6 IT Shared Services Recurring-\$800,000

- IT Shared Services: Year 1 Request: \$800,000
 - DJJ became a shared services customer for computing, storage, networking and firewall in 2022.
 - This transition shifted critical resources from on-site to Admin's State Data Center, thereby removing the potential for DJJ youth to access sensitive equipment.
 - DJJ is requesting \$800,000 per year to cover current shared services IT expenses and the potential to need to expand those services as security and IT organization analysis occurs.

	Year 1	Year 2	Year 3
Recurring	IT Shared Services (\$800,000)	Ongoing Security Assessment and Remediation (\$1,750,000)	IT Systems Enhancements (\$2,000,000)
Non-Recurring	Cybersecurity Remediation (\$3,000,000) IT Operational Assessment (\$3,000,000)	IT Systems Investment (TBD)	



#7 Teen After-School Centers Recurring-\$420,000

- Teen After-School Centers Increase- \$420,000
 - DJJ partners with 42 Teen After-School Centers (TASC) across the State.
 - The program has been shown to reduce recidivism, lessen absences, and out of school suspensions, and improve performance and grade point averages.
 - The agency currently gives each site \$20,000 per year and served 4,742 youth last year.
 - DJJ would like to increase the amount to \$30,000 per site to allow the site to increase the numbers of youth they serve.



Proviso 67.13-Deletion

- This proviso needs to be deleted, as it is not longer needed.

~~67.13. (DJI: Early Release Authorization) In order to avoid unconstitutional levels of overcrowding and other unconstitutional conditions from occurring in facilities operated by the department and in residential programs operated for the department, the number of children housed in residential placements (either committed to the custody of the Department of Juvenile Justice or who are under the department's supervision) shall not exceed the number of beds available to the department to house them. Should appropriation reductions necessitate that the department close any additional facility, program, or housing unit it operates, or to be unable to fund any additional residential program operated for its benefit, the department is authorized and empowered to release from its residential placements sufficient numbers of children committed to its custody or supervision for a status offense, a misdemeanor offense, other than Assault and Battery of a High and Aggravated Nature and Assault with Intent to Kill, or for violation of probation/contempt of a status offense or a misdemeanor offense, other than Assault and Battery of a High and Aggravated Nature and Assault with Intent to Kill, so that the number of children in its custody or under its supervision and placed in these residential placements does not exceed the number of housing units/beds available to properly house those children. No child adjudicated delinquent for a violent crime as defined in Section 16-1-60 of the 1976 Code, a felony offense as defined in Section 16-1-90 of the 1976 Code, or a sexual offense shall be released pursuant to this proviso.~~



Proviso 67.13-New

- Pursuant to proviso 118.19, DJJ was to fund \$4,000,000 for project management. This new proviso would allow the agency to use those funds for renovations at the Board River Road Complex.

67.pa (DJJ: Proviso Allocations) The Department of Juvenile Justice is authorized to transfer funds from fiscal year 23-24, proviso 118.19 from project management (51)(f) to Broad River Road Complex Renovations (51)(a).



August 25, 2023

Aaron Turner
Construction Project Manager
Office of Project Management
220 Executive Center Drive
Columbia, SC 29210
m. 803.609.4077
e. AaronCTurner@djj.sc.gov

Dear Mr. Turner,

Thank you for the opportunity to provide the South Carolina Department of Juvenile Justice with a proposal for the Facility Assessment and Master Plan project. Per our conversation, we have developed the scope of work, schedule of deliverables, proposed fee for this project, and anticipated schedule.

Scope of Work:

Track 1: Facilities Assessment.

This component focuses on the physical assessment of the facilities of the four campus complexes with the mission to understand the current conditions and feasibility for future use toward its intended purpose. Track 1 will focus on the physical assessments and the expansion of the existing Juvenile Detention Center facility or construction of a new Juvenile Detention Center. The tasks include the following:

- 1) Review existing drawings and information from each facility.
- 2) Format facility documentation for assessment site visits.
- 3) Review DJJ population profile and projections information.
- 4) Conduct Facilities Tours of the following areas:
 - a) DJJ Main Campus (Broad River Rd.)
 - b) Coastal Facility
 - c) Shivers Road Facilities (all facilities)
 - d) Upstate Facility
- 5) Meet with Facility Staff at each site.
- 6) Review and Assess Site and Facility Conditions.
- 7) Review of Facilities compliance with Juvenile Justice Standards.
- 8) Document findings on Facility Evaluation Checklist.
- 9) TreanorHL coordinates all findings into one cohesive document.
- 10) Review all daily population reports.



- 11) Determine strategies for new facilities or possible expansion of existing facilities.
- 12) Develop Conceptual Plan and Program for a new Juvenile Detention Center or the expansion of the existing Juvenile Detention Center that houses the pre-adjudicated juvenile population.
- 13) Develop price per square foot cost model for new facility concept.
- 14) Scan existing drawings provided by Client and reproduce, to the best extent, any plans that are illegible.
- 15) Evaluate existing Food Service and Laundry at the Broad River Road and Shivers Road campuses to understand operational shortcomings and make needed operational recommendations.

Track 2: Engineering Recommendations.

The Team will analyze the goals established and the existing conditions in Track 1 to define high-priority site, building, and systems needs to align with DJJ goals. Internal Discussion and Review with DJJ will refine the engineering recommendations. A cost model will be developed to anticipate magnitude and impact of recommendations.

- 1) Develop Initial Options and Recommendations.
 - a) Based on facility assessments, review potential options for specific facilities.
 - b) Refine options based on overall project goals and vision.
 - c) Develop diagram to illustrate options.
 - d) Prepare initial cost model to develop order of magnitude costs for recommendations.
- 2) Review Initial Options and Recommendations with Project Stakeholders.
 - a) Prepare presentation of initial options to Project Stakeholders.
 - b) Deliver presentation to Project Stakeholder to solicit feedback and strategize priorities.
- 3) Refine Recommendations based on feedback.
 - a) Update all recommendations based on feedback.
 - b) Review feedback as a team and finalize recommendations.
 - c) Finalize cost model.

Track 3: Masterplan.

The Team will analyze the findings and goals of Track 1 with the engineering recommendations of Track 2 to develop a Masterplan that highlights the recommendations for each facility including new facility considerations as necessary. The Masterplan will establish, in diagrams and site plans, the conclusive recommendations and findings of the project effort to recommend a future for the SCDJJ facilities. In Track 3, Design Team shall provide recommendations relative to the support building locations, use of existing buildings, and any need for new buildings with the goal of improving operations.

- 1) Develop Site Diagrams Masterplan
 - a) Determine Engineering Recommendations for specific buildings.
 - b) Determine existing buildings to be removed from Track 1 findings.



- c) Establish strategy for any necessary new facilities.
- d) Develop Masterplan on site to be determined near completion of Track 2.
- e) Verify if separation of Broad River Road and Shivers Road campuses support SCDJJ operations and efficiencies.

Schedule of Deliverables:

Track 1 Deliverable Facilities Assessment Narrative, Plans and Program of New or Expansion Facility, and Digitize Client's Existing Drawings

Track 2 Deliverable Engineering Recommendations and Cost Model Narrative

Track 3 Deliverable Masterplan Diagrams and Narrative

Deliverables to be compiled into a Final Report which shall include executive summaries, narratives, diagrams, and the order of magnitude cost model. Final Report to be as booklet formatted to letter size paper, landscape oriented,

Proposed Fee:

We propose to complete the above-stated Scope of Work for a stipulated sum of Eight Hundred and Eighty-Seven Thousand Five Hundred dollars (\$887,500.)

All scope shall be completed by February 29th, 2024.

<u>Scope</u>	<u>Fee</u>
Track 1	\$ 379,500
Track 2	\$ 295,000
Track 3	\$ 213,000

Total Fee \$ 887,500

Exclusions:

Concepts for the Masterplan will not include Construction Documents for the Masterplan. A conceptual floor plan will be provided for Track 1 effort. Diagrams, renderings, and/or floor plans from past projects will be utilized to demonstrate design intent as required to illustrate recommendations and development of the cost model.

Special Inspections, Site Survey, Geotechnical, Hazardous Materials, and other testing measures are not included. Any necessary inspections would be considered an additional service.



Project Schedule:

The Project Schedule is enclosed as an exhibit to this proposal.

Ongoing coordination is necessary to ensure the project complies with the schedule. This project anticipates the following coordination measures:

- Weekly Design Team meetings
- Bi-weekly Leadership meetings
- Monthly SCDJJ Director update meetings

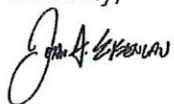
Owner Provided Items:

The following items shall be provided by the Owner:

- Existing Drawings of all facilities to assess.
- Department of Juvenile Justice Population profile analysis, classification, security levels, and programmatic requirements.
- Any additional information from the Department of Juvenile Justice to inform the Facilities Assessment and Engineering Recommendations.

We look forward to working with the South Carolina Department of Juvenile Justice on this important and impactful project. Please let me know if you should have any questions or concerns.

Sincerely,



John Eisenlau, AIA,

PRINCIPAL

TREANORHL

55 Roswell St., Suite 200
Alpharetta, GA 30009

jeisenlau@treanorhl.com

- c 404.860.4098
- o 404.994.5661
- d 404.860.4096

Enclosures: Project Schedule



Re: Department of Juvenile Justice Facility Assessment & Master Plan
Project #N12-N046-SG

Basic Services Clarification

Based on email correspondence and direction, dated 09/15/2023, clarifications to agreements are applied as follows:

4.1.1.8 - Civil Engineer will not be provided as a Basic Service in this agreement. The Project involves the assessment and study of existing conditions of SCDJJ facilities and not full design, engineering, and documentation services, therefore Civil Engineering will not be provided as a Basic Service in this agreement.

4.1.1.16 – Basic Services for As-constructed record drawings shall be specified to provide digitizing existing record drawings of existing facilities. This involves the scanning and compiling of all existing drawings and the reproduction of floor plans that are deemed illegible. Reproduction will be done to the best Design Team abilities without intensive measures to dimension and define building details.

Agreement Clarification #1 – The Scope of Services of this agreement is limited to that defined within Exhibit A – TreanorHL, Inc. Proposal, dated 08/25/2023. Any addition to the services in this Proposal shall be considered an Additional Service and subjected to the requirements of section 4.2.

End of Clarifications





CERTIFICATE OF LIABILITY INSURANCE

Page 1 of 2

DATE (MM/DD/YYYY)
09/18/2023

THIS CERTIFICATE IS ISSUED AS A MATTER OF INFORMATION ONLY AND CONFERS NO RIGHTS UPON THE CERTIFICATE HOLDER. THIS CERTIFICATE DOES NOT AFFIRMATIVELY OR NEGATIVELY AMEND, EXTEND OR ALTER THE COVERAGE AFFORDED BY THE POLICIES BELOW. THIS CERTIFICATE OF INSURANCE DOES NOT CONSTITUTE A CONTRACT BETWEEN THE ISSUING INSURER(S), AUTHORIZED REPRESENTATIVE OR PRODUCER, AND THE CERTIFICATE HOLDER.

IMPORTANT: If the certificate holder is an ADDITIONAL INSURED, the policy(ies) must have ADDITIONAL INSURED provisions or be endorsed. If SUBROGATION IS WAIVED, subject to the terms and conditions of the policy, certain policies may require an endorsement. A statement on this certificate does not confer rights to the certificate holder in lieu of such endorsement(s).

PRODUCER
Willis Towers Watson Midwest, Inc.
c/o 26 Century Blvd
P.O. Box 305191
Nashville, TN 372305191 USA

CONTACT
NAME: Willis Towers Watson Certificate Center
PHONE (A/C, No, Ext): 1-877-945-7378 FAX (A/C, No): 1-888-467-2378
E-MAIL: certificates@willis.com
ADDRESS:

INSURED
TreanorHL, Inc.
1040 Vermont Street
Lawrence, KS 66044

INSURER(S) AFFORDING COVERAGE	NAIC #
INSURER A: Continental Casualty Company	20443
INSURER B: Valley Forge Insurance Company	20508
INSURER C: Berkley Insurance Company	32603
INSURER D:	
INSURER E:	
INSURER F:	

COVERAGES

CERTIFICATE NUMBER: W30148474

REVISION NUMBER:

THIS IS TO CERTIFY THAT THE POLICIES OF INSURANCE LISTED BELOW HAVE BEEN ISSUED TO THE INSURED NAMED ABOVE FOR THE POLICY PERIOD INDICATED. NOTWITHSTANDING ANY REQUIREMENT, TERM OR CONDITION OF ANY CONTRACT OR OTHER DOCUMENT WITH RESPECT TO WHICH THIS CERTIFICATE MAY BE ISSUED OR MAY PERTAIN, THE INSURANCE AFFORDED BY THE POLICIES DESCRIBED HEREIN IS SUBJECT TO ALL THE TERMS, EXCLUSIONS AND CONDITIONS OF SUCH POLICIES. LIMITS SHOWN MAY HAVE BEEN REDUCED BY PAID CLAIMS.

INSR LTR	TYPE OF INSURANCE	ADDL INSD	SUBR WVD	POLICY NUMBER	POLICY EFF (MM/DD/YYYY)	POLICY EXP (MM/DD/YYYY)	LIMITS
A	<input checked="" type="checkbox"/> COMMERCIAL GENERAL LIABILITY <input type="checkbox"/> CLAIMS-MADE <input checked="" type="checkbox"/> OCCUR GEN'L AGGREGATE LIMIT APPLIES PER: <input type="checkbox"/> POLICY <input checked="" type="checkbox"/> PRO-JECT <input type="checkbox"/> LOC OTHER:	Y	Y	7018151092	09/14/2023	09/14/2024	EACH OCCURRENCE \$ 1,000,000 DAMAGE TO RENTED PREMISES (Ea occurrence) \$ 100,000 MED EXP (Any one person) \$ 15,000 PERSONAL & ADV INJURY \$ 1,000,000 GENERAL AGGREGATE \$ 2,000,000 PRODUCTS - COMP/OP AGG \$ 2,000,000 \$
A	AUTOMOBILE LIABILITY <input type="checkbox"/> ANY AUTO <input type="checkbox"/> OWNED AUTOS ONLY <input checked="" type="checkbox"/> HIRED AUTOS ONLY <input type="checkbox"/> SCHEDULED AUTOS <input checked="" type="checkbox"/> NON-OWNED AUTOS ONLY	Y		7018151108	09/14/2023	09/14/2024	COMBINED SINGLE LIMIT (Ea accident) \$ 1,000,000 BODILY INJURY (Per person) \$ BODILY INJURY (Per accident) \$ PROPERTY DAMAGE (Per accident) \$ \$
	UMBRELLA LIAB EXCESS LIAB DED RETENTION \$						EACH OCCURRENCE \$ AGGREGATE \$ \$
B	WORKERS COMPENSATION AND EMPLOYERS' LIABILITY ANY PROPRIETOR/PARTNER/EXECUTIVE OFFICER/MEMBER EXCLUDED? (Mandatory in NH) If yes, describe under DESCRIPTION OF OPERATIONS below	Y/N No	N/A	7018151111	09/14/2023	09/14/2024	<input checked="" type="checkbox"/> PER STATUTE <input type="checkbox"/> OTH-ER E.L. EACH ACCIDENT \$ 1,000,000 E.L. DISEASE - EA EMPLOYEE \$ 1,000,000 E.L. DISEASE - POLICY LIMIT \$ 1,000,000
C	Professional Liability			AEC-9070547-05	09/14/2023	09/14/2024	Per Claim \$1,000,000 Aggregate \$2,000,000

DESCRIPTION OF OPERATIONS / LOCATIONS / VEHICLES (ACORD 101, Additional Remarks Schedule, may be attached if more space is required)

Project: Department of Juvenile Justice Facility Assessment & Master Plan N12-N046-SG.

220 Executive Center Drive.

South Carolina Department of Juvenile Justice (Owner), its officers, officials, employees and volunteers are included as Additional Insureds as respects to General Liability including Ongoing and Completed Operations and Auto

CERTIFICATE HOLDER

South Carolina Department of Juvenile Justice
220 Executive Center Drive
Columbia, SC 29210

CANCELLATION

SHOULD ANY OF THE ABOVE DESCRIBED POLICIES BE CANCELLED BEFORE THE EXPIRATION DATE THEREOF, NOTICE WILL BE DELIVERED IN ACCORDANCE WITH THE POLICY PROVISIONS.

AUTHORIZED REPRESENTATIVE

ACORD 25 (2016/03)

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SR ID: 24673792

BATCH: 3132019

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AGENCY CUSTOMER ID: _____

LOC #: _____

**ADDITIONAL REMARKS SCHEDULE**Page 2 of 2

AGENCY Willis Towers Watson Midwest, Inc.		NAMED INSURED TreanoxHL, Inc. 1040 Vermont Street Lawrence, KS 66044
POLICY NUMBER See Page 1		
CARRIER See Page 1	NAIC CODE See Page 1	EFFECTIVE DATE: See Page 1

ADDITIONAL REMARKS

THIS ADDITIONAL REMARKS FORM IS A SCHEDULE TO ACORD FORM,
FORM NUMBER: 25 FORM TITLE: Certificate of Liability Insurance

Liability.

General Liability policy shall be Primary and Non-contributory with any other insurance in force for or which may be purchased by Additional Insureds.

Waiver of Subrogation applies in favor of Additional Insureds and Contractor with respects to General Liability.

EXHIBIT D

TREANOR^{HL}

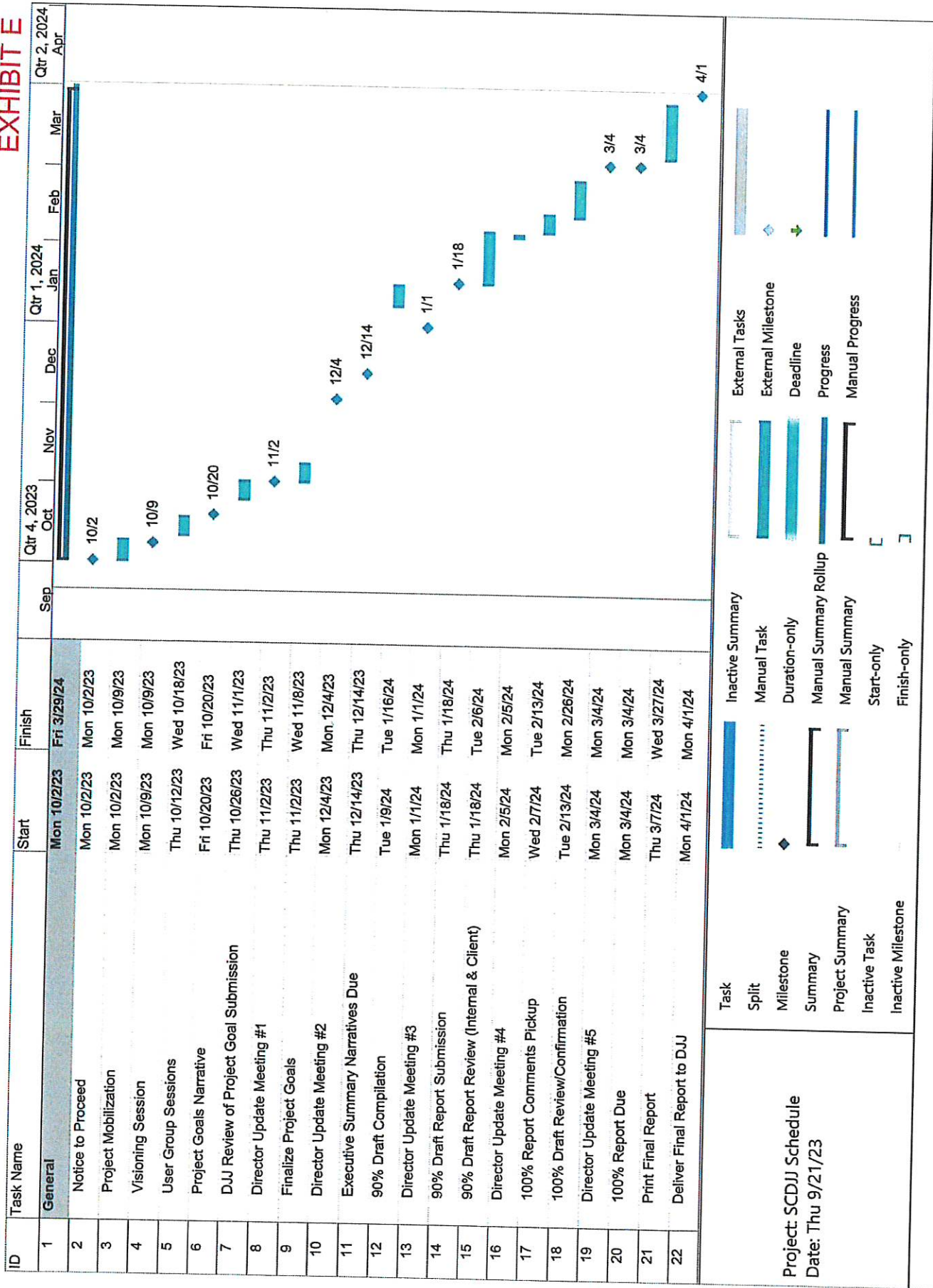
To our valued clients: The standard hourly rates quoted below are effective from February 1, 2023. Rates are subject to change based on annual review of market conditions, labor, and overhead costs. These rates apply only to projects and efforts billed on an hourly basis.

Standard Billing Rates

Effective February 1, 2023

Category	Hourly Rate
Senior Principal	\$360
Principal II	\$340
Principal I	\$280
Project Lead IV	\$255
Project Lead III	\$225
Project Lead II	\$205
Project Lead I	\$195
Designer IV	\$160
Designer III	\$145
Designer II	\$120
Designer I	\$110
Landscape Architect	\$195
Civil Engineer II	\$155
Civil Engineer I	\$115
Intern I	\$90
Admin III	\$190
Admin II	\$145
Admin I	\$110

EXHIBIT E



Project: SCDJJ Schedule
Date: Thu 9/21/23

ID	Task Name	Start	Finish	Sep	Qtr 4, 2023 Oct	Nov	Dec	Qtr 1, 2024 Jan	Feb	Mar	Qtr 2, 2024 Apr
23	Track 1 - Facilities Assessment	Fri 10/6/23	Wed 11/29/23								
24	Existing Drawing Formatting and Review	Fri 10/6/23	Fri 10/20/23								
25	Facility Assessment Tours	Thu 10/26/23	Wed 11/1/23								
26	Tours Checklist Compilation and Evaluation	Thu 11/2/23	Wed 11/8/23								
27	Track 1 Narrative Development	Thu 11/9/23	Wed 11/29/23								
28	Track 1 Narrative Draft Due	Mon 11/27/23	Wed 11/29/23								
29	Track 2 - Engineering Recommendations	Thu 11/2/23	Thu 12/14/23								
30	Development of Recommendations	Thu 11/2/23	Wed 11/15/23								
31	Internal Team Review	Thu 11/16/23	Thu 11/16/23								
32	Refinement of Recommendations	Thu 11/16/23	Tue 11/21/23								
33	Stakeholder Review and Feedback	Mon 11/27/23	Fri 12/1/23								
34	Internal Team Feedback Review	Mon 12/4/23	Mon 12/4/23								
35	Track 2 Narrative Development	Mon 12/4/23	Fri 12/15/23								
36	Track 2 Narrative Draft Due	Fri 12/15/23	Fri 12/15/23								
37	Track 3 - Masterplan	Thu 11/9/23	Wed 12/27/23								
38	Evaluation of Masterplan Parameters and Requirements	Thu 11/9/23	Wed 11/29/23								
39	Development of Masterplan Diagrams	Thu 11/16/23	Wed 12/6/23								
40	Masterplan Diagrams Client Review #1	Mon 11/27/23	Thu 11/30/23								
41	Masterplan Diagrams Client Review #2	Fri 12/8/23	Wed 12/13/23								
42	Masterplan Diagrams Refinement	Thu 12/14/23	Tue 12/19/23								
43	Track 3 Diagrams and Narrative Draft Due	Tue 12/19/23	Tue 12/19/23								

Project: SCDJJ Schedule Date: Thu 9/21/23		Task	Inactive Summary	External Tasks
Split		Inactive Summary		
Milestone		Manual Task		
Summary		Duration-only		
Project Summary		Manual Summary Rollup		
Inactive Task		Manual Summary		
Inactive Milestone		Start-only		
		Finish-only		

Special Terms and Conditions for PREA

SCDJJ owns and operates secure facilities for juveniles involved in the criminal justice system and abides by the requirements of the Prison Rape Elimination Act (PREA). The specifications below are required of CONTRACTOR.

PREA Contractor Requirements:

CONTRACTOR will be required to complete a background investigation, including a criminal background records check, on all employees and subcontractors who may have contact with SCDJJ residents prior to such personnel providing service under this Contract and certify the results to SCDJJ. These results must establish that any personnel providing service at SCDJJ who may have contact with SCDJJ residents:

- (a) Has not been convicted of a felony;
- (b) Has not engaged in sexual abuse in a prison, jail, lockup, community confinement facility, juvenile facility, or other institution (as defined in 42 U.S.C. 1997);
- (c) Has not been convicted of engaging or attempting to engage in sexual activity in the community facilitated by force, overt or implied threats of force, or coercion, or if the victim did not consent or was unable to consent or refuse;
- (d) Has not been civilly or administratively adjudicated to have engaged in the activity described in (c); and
- (e) Is not listed on any child abuse registry maintained by the State of South Carolina or the locality in which the personnel will provide service

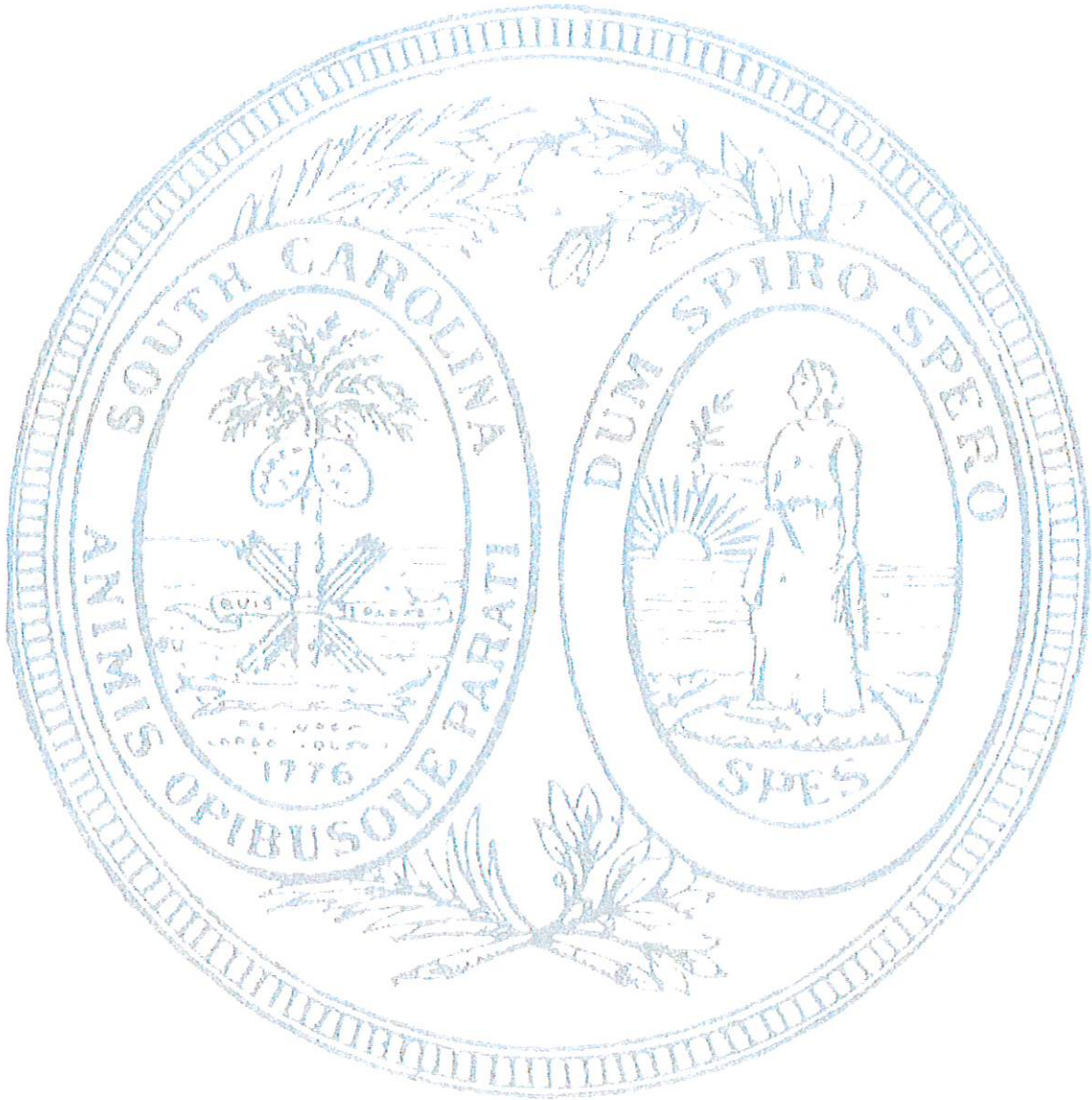
CONTRACTOR shall also disclose to SCDJJ if any personnel who may have contact with SCDJJ residents have engaged in any incidents of sexual harassment. This background investigation will be conducted, and results certified to SCDJJ at least once every five years thereafter, as applicable under this contract.

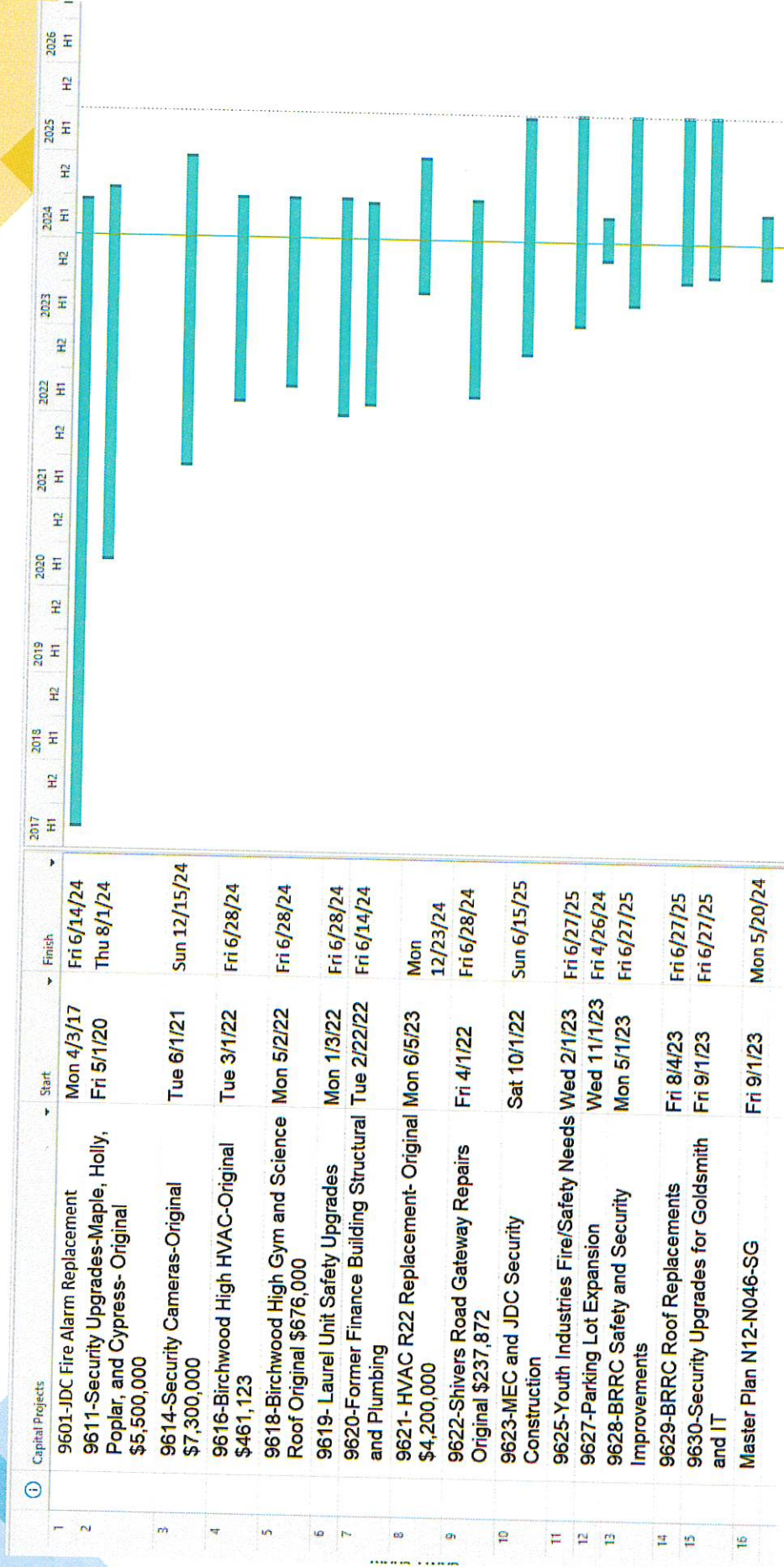
CONTRACTOR agrees and acknowledges, on behalf of CONTRACTOR and any personnel engaged by CONTRACTOR to provide service to SCDJJ that:

- (a) The conduct of the CONTRACTOR and personnel is governed, in part, by the Prison Rape Elimination Act (PREA) federal Law;
- (b) PREA, state law, and SCDJJ policy precludes any person from engaging in any form of sexual harassment of, or sexual act, sexual contact, or sexual misconduct with a youth committed to the custody of SCDJJ or otherwise under its supervision and creates a "zero tolerance" standard for such conduct.
- (c) Persons who engage in sexual abuse will be prohibited from contact with residents and shall be reported to law enforcement agencies unless the activity was clearly not criminal, and to relevant licensing bodies.
- (d) CONTRACTOR and personnel who have contact with residents will be trained on their responsibilities under SCDJJ's sexual abuse and sexual harassment prevention, detection and response policies and procedures, to include how to report such incidents; and
- (e) SCJJ will take appropriate remedial measures and will consider whether to prohibit further contact with residents, in the case of any other violation of agency sexual abuse or sexual harassment policies by a contractor.

Special Terms and Conditions for PREA

CONTRACTOR will recognize all applicable rules, regulations, or policies established by SCDJJ on whose premises CONTRACTOR'S personnel perform services. CONTRACTOR shall inform their personnel that they are to abide by such regulations and policies. However, when providing services under this agreement, neither CONTRACTOR nor CONTRACTOR'S personnel will represent themselves as an employee or agent of SCDJJ.





Project Name	Original Scope
9601 - <u>Juvenile Detention Center Fire Alarm System Replacement</u>	Replace fire alarm system in JDC
9611 - <u>Security Upgrade for Maple, Holly, Poplar, and Cypress</u>	Upgrade 4 living units to install secure cell fronts, door controls, intercoms, central control units, and upgrade the lock and control systems from the original designs.
9614 - <u>Security Cameras</u>	Provide a new up to date camera system for BRRC, EEC, CEC, including cabling, cameras and operating system.
9616 - <u>Birchwood High School HVAC Replacement</u>	Replace HVAC units on High school.
9618 - <u>Birchwood High Gymnasium and Science Building Roof Replacement</u>	Replace Roof on Birchwood High School Gym & Science Building

9619 - Laurel Unit Safety Modifications	New doors with electrical locks, add metal to ceilings to pods, replace acoustical ceiling in control areas, anti-ligature lighting, replace tile in showers with flow rock and associated electrical and mechanical work.
9620 - Former Finance Building Structural Repairs for Office Use	Renovate the former HR building to include some carpet, new ceiling tile, new porcelain restroom fixtures, and paint.
9621 - HVAC R22 Replacement	Replace AC Units throughout Agency
9622 - Shivers Road Gateway Building Repairs for Office Use	Repairs to water/sewer, exterior ramps, bathroom additions, egress upgrades, electrical upgrades.

<p>9623 - Emergency Security Renovations</p>	<p>Replacement of housing unit doors, all cell room doors needed, office doors located in the housing units, repair damaged doors, repair and convert showers to a single shower head, and replace porcelain toilets with stainless steel. The acoustics of the 3 housing units and cafeteria will be improved to dampen noise. Additional space will be added for a break room in the current copier room. The facility's flat roofs will also be replaced.</p> <p>MEC Painting of the interior and exterior, upgraded light fixtures to LEDs, installation of fencing for the walkway connecting MEC to the Pearl building, plumbing repairs, repair of VCT floors, and installation of floor drains.</p> <p>JDC Painting, an inspection of the ventilation system in pods, replacement of all shower valves, improved ventilation in showers, repair of leaks, and a conversion of one shower into a water closet with a toilet and sink each.</p> <p>Pearl building will receive a replacement of all shower valves, improved ventilation for showers, replacement of bathroom and office doors in gym, replacement of ceiling tiles, an inspection of drains, replacement of door handles/locks, and an epoxy finish to concrete floors.</p>
<p>9625 - Youth Industries Fire Safety Needs</p>	<p>Project to install wet sprinkler system in the Broad River Road Campus young industries workshop.</p>
<p>9627 - Parking Expansion for Security Needs</p>	<p>Construct a new asphalt parking lot to accommodate approximately 300 vehicles.</p>
<p>9628 - BRRC Safety and Security Improvements</p>	<p>Address security issues within four juvenile living units and the recreational areas associated with them. Birchwood Gym, and the recreation field will be repaired and upgraded. Address site issues including drainage, road repair and additional security fencing at select locations. The remaining scope will involve upgrading lighting, bathrooms, finishes and minor exterior repairs two support buildings.</p>

Raise the Age Implementation

The "Raise the Age" legislation was passed in 2016 and took effect July 1, 2019. This legislation raised the age from 17 to 18 for juveniles to be tried as adults for most crimes. It also raised the age from 16 to 17 for juveniles to be charged as adults for A, B, C, or D felonies (crimes that carry 15 years or more). Before the legislation went into effect, DJJ requested \$32 million in recurring funds for an additional 567 FTE's to operate a new detention center and evaluation center along with \$22 million in non-recurring funds to build a new detention center. The requested funding was not provided. Despite the fact that the law mandated that the agency receive any funding necessary for implementation, the law went into effect without any additional funding through a proviso.

Since "Raise the Age" was implemented, there have been a total of 90, 16-year-olds charged with Murder.

FY 19/20	15
FY 20/21	18
FY 21/22	28
FY 22/23	21
July 1 2023 – December 31, 2023	8

Since "Raise the Age" was implemented, there have been a total of 1738, 17-year-olds that have been charged with Title 16, Chapter 23 Offenses (gun crimes).

Unlawful Possession of Pistol (age, stolen, etc)	757
Carrying a Weapon on School Property	174
Pointing and Presenting a Firearm	88
Discharging a Firearm into a dwelling, vehicle	40
Unlawful Possession of a Sawed off Shot gun	16

Since "Raise the Age" was implemented, the number of waivers being sought has drastically increased. 166 waivers have been done since implementation.

FY 17/18	9
FY 18/19	6
FY 19/20 RTA	29
FY 20/21	29
FY 21/22	35
FY 22/23	58
July 1 2023 – December 31, 2023	15

	Prior to Raise the Age	Raise the Age Law 7/1/19
Definition of Juvenile-alleged to commit criminal or status offense prior to:	17 th Birthday	18 th Birthday
Exception to Definition of Juvenile-alleged to commit crime that carries 15 years or more and at time of offense was:	16-years-old	17-years-old
Family Court Jurisdiction-must end when youth reaches:	21 st Birthday	22 nd Birthday
FC Youth can be waived up to adult court for certain offenses if crime alleged to be committed when:	14, 15, or 16 years old	14,15,16, or 17 years old
FC Probation can last until:	18 th Birthday	20 th Birthday
FC Can commit a youth to DJJ for an indeterminate period of time not to exceed his/her:	21 st Birthday	22 nd Birthday
Parole can last until:	21 st Birthday	22 nd Birthday
Youth committed to DJJ for a violent offense transfer to SCDC at:	17 th Birthday	18 th Birthday
Youth adjudicated delinquent for status offense can have driver's license suspended until:	17 th Birthday	18 th Birthday
Youth adjudicated delinquent for criminal offense can have a driver's license suspended until:	18 th Birthday	20 th Birthday
Youth can have record expunged after his/her:	17 th Birthday	18 th Birthday

https://www.postandcourier.com/news/scs-raise-the-age-law-is-about-to-go-into-effect-how-it-will-be/article_69335050-8bbo-11e9-b95a-ffa4649741db.html

SC's Raise the Age law is about to go into effect. How it will be implemented remains vague.

BY MICHAEL MAJCHROWICZ MMAJCHROWICZ@POSTANDCOURIER.COM

JUN 25, 2019



Youths incarcerated at the Department of Juvenile Justice Broad River Road facility in Columbia take time out after school to play basketball outside some of the older dormitories. The S.C. Department of Juvenile Justice is starting a three-year partnership with the Center for Children's Law and Policy, a national juvenile justice reform group. File/Staff

Three years ago, South Carolina lawmakers passed a bill that raised the maximum age from 17 to 18 that teenagers could be considered adults in the criminal justice system.

The measure goes into effect July and will affect the likely thousands of teenagers across the state who will be accused of a crime in coming years.

Between 2010 and 2015, an average of 17,000 kids, ages 12-17, were arrested by South Carolina law enforcement, according to data collected by the Campaign for Youth Justice, a Washington, D.C.-based juvenile offender advocacy group.

Exceptions to the new law include teens younger than 18 accused of the most serious crimes including murder, rape and any felony for which someone could be sentenced for 15 years or more behind bars.

The Raise the Age Law boasted overwhelming bipartisan support and marked a signature achievement for the state's embattled S.C. Department of Juvenile Justice.

An overarching goal of Raise the Age is to keep teen offenders out of adult jails and afford them an additional year of eligibility when it comes to rehabilitative programs.

It was also an opportunity for a state agency steeped in controversy to recommit to even more reforms within DJJ.



PALMETTO POLITICS

New DJJ director: 'Time we stop resisting the opportunity to be better'

BY MAYA T. PRABHU MPRABHU@POSTANDCOURIER.COM

In practice, DJJ officials and advocates are hopeful that the Raise the Age law will expand the use of alternative diversion programs and allow judges more flexibility when considering incarceration for a young offender.

Some of those measures include ensuring probation is more effective by hiring more staff and requiring more training, paying closer attention to juveniles' mental health needs, cutting back on pre-trial detention, and ensuring youths who are being held are separated from adult offenders.

Efforts like these, Raise the Age law proponents said, will lessen the strain on detention centers and, ideally, reduce recidivism.

"It's important we treat children like children," said state Sen. Gerald Malloy, D-Hartsville, who authored the bill.

"Building strong children instead of having broken men and women, that is critically important," he added. "These are our children, and we will profit or pay for whatever they become."

Three years in the making

Though the Raise the Age law was signed in June 2016, it could only become law if legislators and juvenile justice officials could secure the funding necessary to make the transition possible. They had a July 1 deadline. The solution came in the form of lawmakers inserting a temporary law into the state budget this year, which Gov. Henry McMaster signed last month, that allows for excess funds to be spent on Raise the Age-related efforts.

But the funding solution this law hinges on is a temporary one and is only good for the fiscal year. After that, new funding will need to be acquired. Malloy and a select committee of lawmakers will determine where that money comes from.

Beyond a possible funding hiccup after the money runs out, officials still don't know exactly how this law will be executed. Though this is a legislative objective that has been three years in the making, the specifics on implementation remain vague.

DJJ employees and agencies received their own instruction via an official agency memo on June 7. Even when the July 1 deadline comes and goes, DJJ and other officials will be issuing guidance and implementation strategy to courts and law enforcement agencies in

the months ahead, said DJJ spokesman Jarid Munsch.

“We’ve long looked at Raise the Age as an opportunity ... We know we (DJJ) have to come to the table with Sen. Malloy to make sure we have a sustainable and responsible plan,” Munsch said. “There’s a lot of logistics. All of the intricacies of the plan have yet to take shape.”

Strife

Currently, one central detention center in Columbia, the Broad River Road Complex, detains all youths serving time in DJJ.

In line with the bigger-picture objectives of the Raise the Age law, DJJ officials hope to open three regional facilities across the state in hopes of keeping youngster offenders closer to their homes and communities and, as a result, reducing recidivism in those who are detained long term.



NEWS

DJJ is trying to change the ways it rehabilitates South Carolina juveniles

BY MICHAEL MAJCHROWICZ MMAJCHROWICZ@POSTANDCOURIER.COM

Jeree Thomas, who is the policy director with the Campaign for Youth Justice in Washington, D.C., worked with Malloy and scores of other lawmakers and juvenile justice officials through the pre-implementation process.

“This is not a partisan issue. It’s a kids issue. It’s a public safety issue,” Thomas said. “When you provide alternatives to detention, you actually have better public safety outcomes in the long run.”

Beyond attempts at so-called regionalization, DJJ officials are assessing post-release programs and rehabilitation. The renewed efforts come on the heels of several years of systematic disarray within DJJ.

In October 2017, an 18-year-old North Charleston man was shot and killed just a week after he was released from DJJ custody. Nine months before that, DJJ came under fire when the S.C. Legislative Audit Council published a report that slammed the agency for failing to adequately monitor paroled youths, among other concerns.

DJJ has also had to weather a civil rights investigation by the U.S. Department of Justice's Civil Rights Division. Violent riots in 2015 and 2016 predated the audit, released in January 2017, and investigation.

DJJ's director at the time, Sylvia Murray, had occupied her post just shy of two years before resigning a day after the audit's release. The federal investigation, led by the U.S. Department of Justice's Civil Rights Division, is probing how the agency evaluates and incarcerates youth with disabilities was prompted after officials there accused of failing to thoroughly investigate allegations of foul play in the death of a teenager who died at a remote wilderness camp for youth offenders.

When contacted by The Post and Courier, a spokeswoman for the Department of Justice declined to confirm whether the investigation was still ongoing.



NEWS

Two years after teen's death at DJJ wilderness camp, family mourns without closure

BY JENNIFER BERRY HAWES JHAWES@POSTANDCOURIER.COM

Reach **Michael Majchrowicz** at 843-937-5591. Follow him on Twitter [@mjmajchrowicz](https://twitter.com/mjmajchrowicz).

MORE INFORMATION

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